

## **Afghanistan**

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### **Community Livestock and Agriculture Project**

### **Partial Supervision Report**

### **Main report and appendices**

Mission Dates: 25 - 28 March 2018

Document Date: 17/07/2018

Project No. 1100001637

Report No.

Asia and the Pacific Division  
Programme Management Department

## Abbreviations and Acronyms

<b>AWPB</b>	Annual Work Plan and Budget
<b>BVW</b>	Basic Veterinary Workers
<b>CDC</b>	Community Development Council
<b>CLAP</b>	Community Livestock and Agriculture Project
<b>CLAP- AF</b>	Community Livestock and Agriculture Project-Additional Financing
<b>COSOP</b>	Country Strategic Opportunities Program
<b>DAIL</b>	Department of Agriculture, Irrigation and Livestock
<b>DCA</b>	Dutch Committee for Afghanistan
<b>FAO</b>	Food and Agriculture Organization of the United Nations
<b>FLRC</b>	Farmers Learning and Resource Centres
<b>FY</b>	Fiscal Year
<b>GoIRA</b>	Government of the Islamic Republic of Afghanistan
<b>HHs</b>	Households
<b>HLP</b>	Horticulture and Livestock Project
<b>ICARDA</b>	International Centre for Agricultural Research in the Dry Areas
<b>IA</b>	Integrated Area
<b>IDS</b>	Integrated Dairy Scheme
<b>ISAF</b>	International Security Assistance Force
<b>KM</b>	Knowledge Management
<b>M&amp;E</b>	Monitoring and Evaluation
<b>MAIL</b>	Ministry of Agriculture, Irrigation and Livestock
<b>MIS</b>	Management Information System
<b>MRRD</b>	Ministry of Rural Rehabilitation and Development
<b>MTR</b>	Mid-Term Review
<b>NSP</b>	National Solidarity Programme
<b>O&amp;M</b>	Operations and Maintenance
<b>OFWM</b>	On-Farm Water management
<b>PCC</b>	Project Coordination Committee
<b>PME</b>	Participatory Monitoring and Evaluation
<b>PSC</b>	Project Steering Committee
<b>PST</b>	Program Support Team
<b>PY</b>	Project Year
<b>OFWM</b>	On-Farm Water management
<b>PCC</b>	Project Coordination Committee
<b>PME</b>	Participatory Monitoring and Evaluation
<b>RIMS</b>	Results Implementation Management System
<b>RMLSP</b>	Rural Microfinance and Livestock Support Programme
<b>SNaPP2</b>	Support to National Priority Programme 2
<b>SP</b>	Service Provider

## A. Project Overview

Region:	Asia and the Pacific Division	Project at Risk Status:	Not at risk
Country:	Afghanistan	Environmental and Social Category:	B
Project Name:	Community Livestock and Agriculture Project	Climate Risk Classification:	3
Project Id:	1100001637	Executing Institution:	Ministry of Agriculture, Irrigation and Livestock
Project Type:	Agricultural Development	Implementing Institutions:	Ministry of Agriculture, Irrigation and Livestock
CPM:	Hubert Boirard		
Project Director:	not available yet		
Project Area:	not available yet		

Approval Date	13/12/2012	Last audit receipt	16/06/2017
Signing Date	08/04/2013	Date of Last SIS Mission	07/06/2018
Entry into Force Date	08/04/2013	Number of SIS Missions	7
Available for Disbursement Date	08/04/2013	Number of extensions	1
First Disbursement Date	12/11/2013	Effectiveness lag	4 months
MTR Date	24/11/2016		
Original Completion Date	30/06/2019		
Current Completion Date	30/06/2022		
Financial Closure	not available yet		

## Project total financing

<b>IFAD Financing breakdown</b>	Debt Sustainability Framework	\$24,999,999
	Debt Sustainability Framework	\$58,001,000
<b>Domestic Financing breakdown</b>	Beneficiaries additional financing	\$1,844,000
	Beneficiaries	\$3,481,000
	National Government	\$3,576,000
	National Government (add)	\$191,000
<b>Co-financing breakdown,</b>	Food and Agriculture Organization of the United Nations	\$456,000
	To be determined	\$387,000
<b>Project total financing</b>		<b>\$92,935,999</b>

## Current Mission

Mission Dates:	25 - 28 March 2018
Days in the field:	0
Mission composition:	Qaim Shah, Senior Country Programme Officer, Claudio Mainella, Finance Officer, Shankar Kutty, Procurement Officer, Alok Kumar, consultant, Martina Huonder, Programme Associate
Field sites visited:	n/a

## B. Overall Assessment

Key SIS Indicator #1	Ø	Rating	Key SIS Indicator #2	Ø	Rating
Likelihood of Achieving the Development Objective		4	Assessment of the Overall Implementation Performance		4

<b>Effectiveness and Developmental Focus</b>	<b>5</b>	<b>Project Management</b>	<b>5</b>
Effectiveness	5	Quality of Project Management	5
Targeting and Outreach	5	Knowledge Management	4
Gender equality & women's participation	4	Value for Money	5
Agricultural Productivity	5	Coherence between AWPB and Implementation	4
Nutrition	4	Performance of M&E System	5
Adaptation to Climate Change	4	Requirements of Social, Environmental and Climate Assessment Procedures (SECAP)	4

<b>Sustainability and Scaling-up</b>	<b>5</b>	<b>Financial Management and Execution</b>	<b>4</b>
Institutions and Policy Engagement	4	Acceptable Disbursement Rate	4
Partnership-building	5	Quality of Financial Management	4
Human and Social Capital and Empowerment	5	Quality and Timeliness of Audit	4
Quality of Beneficiary Participation	4	Counterparts Funds	4
Responsiveness of Service Providers	5	Compliance with Loan Covenants	4
Environment and Natural Resource Management	4	Procurement	5
Exit Strategy	5		
Potential for Scaling-up	5		

<b>Relevance</b>	<b>5</b>
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## C. Mission Objectives and Key Conclusions

### Background and Main Objective of the Mission

CLAP was approved by the EB in December 2012. The total project costs amount to US\$ 65.5 million, financed by an IFAD DSF grant of US\$ 58 million and domestic resources of US\$ 7.5 million. Implementation was delayed by two years due to the volatile political and security situation and the project became fully operational in mid-2015.

In order to increase the impact through synergy and complementarities of the project activities with the IFAD-financed ongoing project, SNaPP), the geographic scope of CLAP was expanded to the additional districts within the initial three provinces (Kabul, Parwan and Logar) as well as to new provinces covered under SNaPP2 (Baghlan, Balkh, Herat and Nangarhar) by the MTR Mission of Dec 2016.

In view of the significant implementation progress, positive results and highly strategic importance of the project for Government and IFAD, an additional financing of USD 25 million was approved by IFAD in December 2017 for *Consolidation* and *realignment* of existing successful activities and *Scaling-up* through increased outreach and geographical expansion. The project completion period was also extended by 3 years to June 2022.

A Supervision Mission for CLAP was carried out from 25 March to 31 March 2018 to assess implementation progress, review progress on agreed action plan from previous missions, identify issues and assist the programme management in overcoming the identified issues particularly decision on establishment of dairy plant.

The mission held meetings with concerned government officials, PST/PMU(PST), SPs (MRRD, FAO, ICARDA, DCA), MoF and Asian Development Bank. Field visit were not planned in view of precarious security situation.

Wrap-up meeting was held in Kabul on 28 March 2018, chaired by H.E. Fahimullah Ziaee, Deputy Minister of Irrigation and Natural Resources.

### Key Mission Agreements and Conclusions

**Agreement for CLAP-Additional Financing-signing status:** The revised Financing Agreement (FA) for CLAP-AF was submitted to Government of Afghanistan (GoA) for review and comments in mid-March 2018. The Mission recommends countersigning of the restated FA at the latest by mid-April 2018.

**Dairy Plant:** IFAD mission has recommended to implement the KDU Business plant as agreed during the MTR. As the land issue is still pending after 1,5 year and after verifying that the existing KDU plot could be integrate the proposed 30 000 l/d UHT plant, IFAD mission discussed with MAIL for (i) the 30 000 l/d UHT to be managed by the Kabul Dairy Union, which will be transformed as central dairy union and (ii) the plant will be installed on the existing Cooperative lands and technical/managerial support would be provided to the cooperative in order for the plant to become fully functional and self-sufficient

**Progress of CPIs:** During the MTR a deadline of June 2017 was agreed for completion of the existing 106 CPIs. According to the latest report received, overall implementation status of the 106 CPIs is approximately 50%.

## D. Overview and Project Progress

CLAP since MTR, has made a significant implementation progress and its outreach has been impressive and remarkable despite the initial delays and complex security context of the country. The project services and benefits have reached about 95,301 poor and vulnerable HHs (61% of the total), of whom 53% beneficiaries are women. The disbursement rate jumped from 38% at MTR of Dec. 2016 to 62% till end of fiscal year 2017

The project targets for some components/subcomponents have already been achieved or even exceeded. With respect to the small and medium irrigation schemes, 20 out of 25 schemes have been completed and the remaining 5 are at 90% progress. Many outputs under dairy development have surpassed their targets, including: formation of 33 dairy cooperatives with 3,026 members, 5,873 women farmers trained, exceeding the project target of 3,000, 31,626 cattle vaccinated vs target of 12,000 and de-wormed (20,787 vs 12,000). An estimated 1,332 poorest and vulnerable women out of 20,000 have already been supported to develop poultry production. The Livestock Development among Kutchis subcomponent outreach have covered 100% of the 20,000 HHs.

### Productive Infrastructure

#### Irrigation schemes by Irrigation Directorate (MAIL)

Construction work of 20 irrigation schemes have already been completed and the progress of work of 5 irrigation schemes is at 90%. These large and medium irrigation schemes are expected to increase the overall command area by 1017.1 ha (20%) and will ensuring reliable, adequate and timely supply of water for crops while significantly reducing conveyance and application losses. IAs have been established for all those schemes and formally registered with MAIL.

Under CLAP-AF, MAIL-ID have already identified 70 irrigation schemes across 7 targeted provinces out of which 35 irrigation schemes have been verified and selected. It is expected that verification, selection, survey and design of all the 70 schemes will be completed in 2018.

#### Community Physical Infrastructures (CPIs) by NSP (MRRD):

During the MTR a deadline of June 2017 was agreed for completion of the existing 106 CPIs. According to the latest report, 16 schemes have been completed and progress of the remaining 90 is in the range of 5-90%. During a meeting with the Minister MRRD, it was decided that all the ongoing 90 schemes would be completed by Sep. 2018 and the initial advance for the schemes will be fully justified by Nov. 2018. No further funds shall be released to MRRD for the remaining CPIs until the existing 106 schemes are completed and the initial advance fully justified. The possibility of funding the remaining schemes with the residual funds available at CLAP for eventual MRRD use (approximately USD 3 million) will be considered only after successful conclusion of current activities.

### Agriculture and Livestock Development

#### Backyard Poultry

The CLAP backyard model for women has been successful in terms of outcome and impact for the poorest women due to its emphasis on breeding own replacement birds and home-mixed feed. This model will be scaled up through CLAP-AF and 20,000 additional households will benefit from the activities supported by the additional financing under this component.

The poultry component of CLAP has benefitted 13,332 HHs (66% of the total 25,000 HHs) and is expected to cover the original targeted of 25,000 HHs by June 2019. The backyard poultry initiatives has resulted in an incremental annual income of USD 301 (data; phase I 2017) against the target USD 250 set in the Log-frame, from sale of eggs and improvement in the family diet through increased egg consumption.

#### Dairy development

The dairy development component of CLAP has laid a foundation to increase milk production and productivity, and marketing of milk for the dairy industry in the project provinces. Since 2014, annual milk collection from the project villages to existing dairy plant of Kabul Dairy Union (KDU) has increased from 1,261 MT to 1,775 MT, and resulted in an increase in the flow of cash from 35 million Afs to 52.8 million Afs (51 % increase). At the village/community level, mechanisms for farm support, milk production, collection, and cooling centres have been established. Because of the limited capacity of the existing dairy industry, the milk collection and supply are not operating at optimal level. Once the proposed dairy plant under the project is established the production, collection and supply is expected to increase significantly.

At the village level, farmers are supported with several services including animal health improvement through disease prevention/control/including vaccinations/ deworming, artificial insemination (AI), and fertility check. Farmers are also trained for rearing of calves so as to allow sustained increase in the number of high yielding breeds. 10 veterinary field units (VFUs) consisting of trained technicians and equipped with AI and other service kits are operating in the project area. Farmers are also trained to produce fodder crops of higher nutritional value, and to preserve the fodder in form of silage and/or hay for the dry seasons.

**Dairy Plant:** The 2016 MTR mission recommended establishment of UHT dairy plant to address the issues of high supply in peak seasons. Based on the discussion with the MAIL and other key stakeholders, the mission recommends the establishment of 30,000 l/d UHT plant in the existing land of the Kabul Dairy cooperative to be managed by the

cooperative, which would be later transformed as Central Dairy Union. Moreover, the procurement of the UHT plant is recommended to be undertaken by the PMU under restrictive international bidding only to the regional players considering the prevailing security situation in the country. The dairy union will be provided with technical and management support to in order for the plant to become fully functional and self-sufficient.

### **Livestock development among the Kuchi**

CLAP is one of the first projects in the country to target the Kuchi semi-nomadic livestock keepers through **The Livestock Development among Kuchi** subcomponent. Activities include reduction of the risks in Kuchi production system (animal disease and lack of fodder) and improve the returns on the traditional dairy products and add value to lambs through fattening. The subcomponent has already reached the targeted 20,000 households beneficiaries and is well on track. The project successfully developed an integrated model including animal health, productivity enhancement and improved marketing through value chain linkages. There are visible indications the interventions have led to Improved animal health through training, improved veterinary services and increased availability of vaccinations and treatments; reduced mortality resulting in availability of more animals for sale; increased income from livestock through lamb fattening, cheese making and; improved marketing and higher returns per unit and overall increased production.

Activities carried out include:

#### **Veterinary Field Units Strengthening for improved access**

- 28 Kuchi Para vets are trained and supplied with equipment kits
- 49 Kuchi BVWs are trained and supplied with equipment kits
- 59 existing and newly trained VFUs currently being supported by CLAP-Kuchi project in the targeted provinces.
- Community Feed Banks established

#### **Extension Services**

- Introduction of extension packages
- Small Ruminant Herd Health (Sheep, Goats)
- Dairy
- Gender – “Role of Women in Livestock Health and Production”

#### **Kuchi herd health package.**

- 266 extension groups established with 3,880 male & female members.
- 25 Self Help Groups established with 457 only women members.
- 217 para-vets and extension workers attended refresher trainings.
- One comprehensive Kuchi extension package developed and approved by MAIL.

#### **Provision of Animal Health Services**

- 1,723,553 animals vaccinated
- 584,480 animals treated
- 1,034,533 animals dewormed

#### **Value Chain Development**

- 1,115 women trained in local milk processing, hygiene & provided with hygiene kits.
- 2,200 poorest male and female Kuchis have been trained and supplied with vouchers.
- 989 churning machines distributed.
- 115 Chaka filtration pots distributed after training

Implementation of the above activities have resulted in provision of access of 96% of Kuchis communities to veterinary services in targeted area and contributed to the decrease of 9% mortality, 59% increase in milk production and subsequently 39% increase in income

In view of the successful nature of the sub component with a clear objective and a set of activities, the scope of the activities was extended to about 30,000 additional Kuchi households under the CLAP addl financing. The geographic scope of the subcomponent will be extended to the entire post MTR provinces and will also cover additional provinces outside the core project area, to follow the Kuchi migratory route to the winter pastures for continuous provision of service during winter months.

DCA has shared proposal for CALP-AF for revision with MAIL. Once the proposal is approved, implementation of the intervention will be initiated and expanded to new provinces.

### **Improved Food, Fodder and Vegetables**

This sub-component aims at continuation and consolidation of developing and promoting new drought resistant and high yielding improved varieties of wheat, food and forage legumes, and vegetables along with best practices through establishment of Village Based Seed Enterprises (VBSEs) to ensure sustainable production of certified seeds and facilitate the access to and adoption of the newly introduced varieties by farmers.

A total of 60 adaptive research trials were laid out and evaluated in 11 research stations located in 6 different ecological zones of the country in close coordination and collaboration with related departments of Agricultural Research Institute of Afghanistan (ARIA). For rapid seed multiplication of identified promising wheat lines/varieties, fast track adaptive research activities were conducted at six research stations (Kabul, Bamyan, Baghlan, Heart, Mazar, and Nangarhar during 2016-17). Furthermore, the Nucleus/Breeder seed of released improved varieties of wheat (Heart-013, Shamal-013, Zarin-013, Poza-eshan-013, Dehdadi-013 and Shisham Bagh-013) were planted at all research stations as small seed multiplication plots. Three wheat variety release proposals were submitted to ARIA for reviewing and expected to be released in 2018.

During 2016 wheat cultivation season, VBSEs through the project support produced 184.25 Mt of certified seed for wheat. In view of the economic viability and demand for certified seeds, VBSEs in subsequent year produced 254.26 Mt of wheat certified seed without any project input support except in the form of storage bags.

The construction of five seed stores have been completed and the remaining two stores will be completed in 2018. Seed cleaning and other machinery provided by the project were installed at six VBSEs. It is expected that provision and installation of machinery at the remaining three VBSEs in Logar will be completed during 2018.

Exit strategy for the VBSE model was drafted.

The project benefits have reached about 50112 households (19651 through participatory demonstrations in during 2015-2017; 20483 households from VBSEs seed production in 2016 and 2017; and 9978 households from kitchen garden production in the target provinces in 2016 and 2017).

The Mission observed that mechanisms to timely bulk up promising varieties through the VBSEs network need to be developed and the business case of the VBSE's should be improved. Strategic linkages shall be established between the VBSE's and the Farmer Learning and Resource Centres (FLRCs) under SNaPP2 and the EU funded Fund for Agricultural and Rural Market Development (EU FARM) so as to make results of research and registration and certification available to farmers at a wider scale. With a linking-up to FLRCs and a broadening of the product range the VBSE's can become more commercial and market oriented.

The timeframe needed to test, register/release and bulk up of the superior varieties is longer than the original project lifespan. For this reason, the 3-year project extension under CLAP-AF would provide ICARDA the time needed to achieve outputs and objectives and consolidate the results.

In addition to increasing the outreach of the sub component to additional 40,000 HHs, the additional financing activity will focus on Institutional Capacity building of ARIA, making use of ICARDA's knowledge base and expertise in order to transfer the roles and functions which ICARDA has taken upon itself to national institutions like the Agriculture Research Institute of Afghanistan (ARIA). ARIA role in the day to day management of the programme will be strengthened as activities under CLAP and CLAP-AF are the mandatory task of ARIA. ARIA has the legal mandate to set up and execute variety trials, which are the prerequisite for registration.



<b>Agreed Action</b>	<b>Responsibility</b>	<b>Agreed Date</b>
<b>Overview and Project Progress</b>		
<b>Detailed Technical and Business Viability Note</b>  MAIL/Project in consultation with FAO, will provide the note on justification and agreed additional funding request to IFAD for NOL. The MOU would need to be revised accordingly together with extension of project period.	FAO/CLAP/MAIL	05/2018
<b>start of CLAP addl. financing activities</b>  SPs proposals for additional financing to be finalized and the implementation should be started immediately after IFAD NOL	PMU	05/2018
<b>Timely Dissemination of improved seed varieties</b>  Develop mechanisms to timely dissemination of promising seed varieties prepare improved the business model of the VBSE's	ICARDA/PMU	06/2018
<b>Implementation of Irrigation Schemes under CLAP-AF</b>  Verification, Selection, survey and design of irrigation schemes to be completed	12. MAIL/ID	07/2018
<b>Finalisation/Approval of improved wheat seed varieties</b>  ARIA to review and finalize proposal for release of what varieties. Construction of storage and provision of equipment of remaining three VBSEs in Logar to be completed before harvesting of ongoing season	ARIA/ PMU and ICARDA	07/2018
<b>Management Plan for the Dairy Plant</b>  CLAP should submit (i) a restrictive competitive process to procure the UHT plant and (ii) a capacity building plan integrating the technical and financial aspect of the management of the UHT plant.	CLAP	07/2018
<b>Completion of CPIs</b>  Completion of all physical work of the schemes under MRRD/NSP	MRRD/NSP	08/2018
<b>Completion of CPIs</b>  Justification of initial advance of USD 11.5 million for 106 schemes	MMRD/NSP	09/2018
<b>Completion of CPIs</b>  All 106 CPI will be completed by September 2018. And the advance of USD 11.5 million disbursed to MRRD will be duly justified within two months after the completion of the schemes	MRRD	09/2018
<b>Coordination with SNaPP2</b>  Ensure coordination and increase synergies between CLAP and SNaPP2 to improve	CLAP/SNPP2/DCA	
<b>Implementation of CLAP-AF activities</b>  Revision of Agreement with DCA for CLAP-AF	MAIL/DCA and IFAD for No Objection	

## E. Agreed Actions

<b>Agreed Action</b>	<b>Responsibility</b>	<b>Agreed Date</b>
<b>Overview and Project Progress</b>		
<b>Detailed Technical and Business Viability Note</b>  MAIL/Project in consultation with FAO, will provide the note on justification and agreed additional funding request to IFAD for NOL. The MOU would need to be revised accordingly together with extension of project period.	FAO/CLAP/MAIL	05/2018
<b>start of CLAP addl. financing activities</b>  SPs proposals for additional financing to be finalized and the implementation should be started immediately after IFAD NOL	PMU	05/2018
<b>Timely Dissemination of improved seed varieties</b>  Develop mechanisms to timely dissemination of promising seed varieties prepare improved the business model of the VBSE's	ICARDA/PMU	06/2018
<b>Finalisation/Approval of improved wheat seed varieties</b>  ARIA to review and finalize proposal for release of what varieties. Construction of storage and provision of equipment of remaining three VBSEs in Logar to be completed before harvesting of ongoing season	ARIA/ PMU and ICARDA	07/2018
<b>Implementation of Irrigation Schemes under CLAP-AF</b>  Verification, Selection, survey and design of irrigation schemes to be completed	12. MAIL/ID	07/2018
<b>Management Plan for the Dairy Plant</b>  CLAP should submit (i) a restrictive competitive process to procure the UHT plant and (ii) a capacity building plan integrating the technical and financial aspect of the management of the UHT plant.	CLAP	07/2018
<b>Completion of CPIs</b>  Completion of all physical work of the schemes under MRRD/NSP	MRRD/NSP	08/2018
<b>Completion of CPIs</b>  Justification of initial advance of USD 11.5 million for 106 schemes	MMRD/NSP	09/2018
<b>Completion of CPIs</b>  All 106 CPI will be completed by September 2018. And the advance of USD 11.5 million disbursed to MRRD will be duly justified within two months after the completion of the schemes	MRRD	09/2018
<b>Implementation of CLAP-AF activities</b>  Revision of Agreement with DCA for CLAP-AF	MAIL/DCA and IFAD for No Objection	
<b>Coordination with SNaPP2</b>  Ensure coordination and increase synergies between CLAP and SNaPP2 to improve	CLAP/SNPP2/DCA	
<b>Sustainability and Scaling Up</b>		

<b>Extension of Agreements with SPs for CLAP-AF</b> Initiate the process of revision of contracts for CLAP-AF	PST/PMU/IFAD	05/2018
<b>Project Management</b>		
<b>Additional M&amp;E Staff and Equipment of 3 new Regional Offices</b> The project shall provide details of the proposal for staff and equipment including costing to IFAD for NOL.	PMU	05/2018
<b>Financial Management &amp; Execution</b>		
<b>TOMPRO deployment</b> Procurement and implementation process of accounting software should be completed urgently.	Procurement and Finance teams	04/2018
<b>Capacity building</b> An international financial consultant may be engaged for a period of three to six months period, for further capacity building and guidance of finance team and implementation of accounting software.	Programme Manager	04/2018
<b>Contribution to MAIL</b> To determine the amount of the required contribution for the cost of consultancy services for the preparation of the financial procedural manual for the Finance Department	Programme Manager	05/2018
<b>Miscalssification of expenditures</b> Detailed calculations (WA wise) of the misclassifications in Incremental Operating Costs should be prepared and the accounting entries corrected. Upon finalization and confirmation from the Audit report the project will request IFAD to adjust its records.	Finance Team	06/2018
<b>Capacity building</b> Finance team may be provided additional capacity building trainings to ensure that they are able to do planning, budgeting and monitoring functions	Programme Manager and Finance Team	06/2018
<b>Adherence to new project audit procedures</b> The project needs to ensure that the auditors provide all opinion as required under IFAD's Handbook for Financial Reporting and Auditing and as agreed with the auditors in the engagement letter.	Finance team	06/2018
<b>Procurement of audit services</b> To finalize the procurement of audit services for 2017 and start as soon as possible the recruitment of external auditors for the period 2018 and 2019	Procurement and Finance team	06/2018
<b>Management of MRRD advance</b> Follow up with MRRD to collect documentation to justify the outstanding advance. Submit Was to IFAD for justification of MRRD advances when agreed requirements are met.	Program Director and Finance Team	11/2018

<b>Service providers management</b>  ICARDA to immediately submit WA from 1 July 2017 to 31 Dec 2017 (6 months) and thereafter submit quarterly WA within one month of the end of the Quarter.	Program Director and Finance Team	
<b>Service PProviders management</b>  Category wise SOEs should be attached with WAs of DCA and ICARDA	Finance Team	