



Financing Facility for Remittances

National call for proposals 2020 THE GAMBIA

Remittances in times of crisis: facing the challenges of COVID-19

GUIDELINES

DEADLINE FOR SUBMISSION OF PROPOSALS EXTENDED TO FRIDAY, 19 MARCH 2021, 18:00 (GMT)











TABLE OF CONTENTS

I.	EXECUTIVE SUMMARY	2
II.	BACKGROUND	4
III.	GOALS AND OBJECTIVES	8
IV.	GENERAL CONDITIONS AND ELIGIBILITY CRITERIA	11
V.	APPLICATION MATERIALS AND SUBMISSION GUIDELINES	14
VI.	SELECTION CRITERIA AND PROCESS	16
VII.	TIMELINE	18

I. Executive summary

The Financing Facility for Remittances (FFR) of the International Fund for Agricultural Development (IFAD) is pleased to announce the **National Call for Proposals 2020** (CfP20): Remittances in Times of Crisis - The Gambia.

Through its over US\$60 million fund, the FFR works to reduce poverty and promote development by leveraging both international and domestic remittances and migrant capital in rural areas of developing countries. In this context, the FFR intervenes in Africa through the Platform for Remittances, Investments and Migrants' Entrepreneurship in Africa (PRIME Africa), a programme co-financed by the European Union, with the aim to reduce inequality and enhance financial inclusion in Africa through the reduction of remittance costs and the maximization of their impact.

Through this year's national Calls, the FFR seeks to mitigate the impact of the COVID-19 pandemic on remittance markets and flows in Africa, and foster a sustained recovery and resilience for remittance families. In doing that, the awarded proposals are expected to increase economic opportunities for the rural poor through support and development of innovative, cost-effective and easily accessible international remittance services, to and from the targeted countries and their respective remittance corridors.

This first set of national calls for proposals will focus on three targeted countries, namely **The Gambia, Ghana and Senegal**, and will finance initiatives that will support at least one of the following objectives:

Reduce international remittance transaction costs	costs to The	o reducing international remittance transfer Gambia and increase access to and use ent and gender responsive low-cost
Accelerate digitization of international remittances	payments e	he use of digital products and the digital cosystem to support international to The Gambia.
Leverage remittances to deepen financial inclusion	conduit for i	tional remittances to The Gambia as a ncreasing financial inclusion and the f remittance senders and recipients.
Expand formal channels for international remittances		eater access and use of formal I remittance transfers in The Gambia.

The following types of institutions can apply to the CfP20: **private sector entities (i) for profit entity or (ii) non-profit, non-governmental organization.**

IFAD's FFR welcomes strategic partnerships linking for-profit entities with non-profit organizations, formal financial intermediaries, money transfer operators, microfinance institutions, financial cooperatives, postal networks, philanthropic organizations, investment funds, local and national governments, among others.

This National Call for Proposals 2020 will finance grants from €150,000 up to €500,000.

Deadline for SUBMISSION of proposals has been extended to Friday, 19 March 2021, 18:00 (GMT).

- ✓ The implementation period should not exceed 24 months with committed results demonstrated within this period.
- ✓ The CfP20 will apply a single-phase competitive process.
- ✓ Grantees of the IFAD/FFR are required to provide a minimum of in-cash cofinancing equivalent to:
 - o 10% of the grant amount requested in the case of a non-profit applicant
 - o 30% of the grant amount requested in the case of a for-profit entity

DOWNLOAD THE GUIDELINES

Please find here below the specific guidelines for The Gambia, as well as the templates for the submission of the proposals.

- The Gambia Call guidelines (EN)
- Template 1 and 2 in word format (EN) please download and fill out

Submissions to the 2020 National Call for Proposals will be done by directly sending an email to <u>remittances.gambia@ifad.org</u> with Templates 1 and 2 duly completed along with the detailed budget in excel format. For further enquiries please send an email to *remittances.gambia@ifad.org*.

A specific zoom session organized by the IFAD/FFR team to resolve questions took place on **13 January**, **2021**

Please note that communication is open via email, and also the website includes a Q&A

section. Ad-hoc Q&A sessions can also be requested by applicants.

II. Background

A. Remittances to LMIC in Africa and impact of COVID-19

Remittances play an important role in the fight against poverty. Today, 1 billion people – one out of seven people on Earth – are involved in either sending or receiving international remittances. In 2019 alone, over half a trillion dollars in international remittances were sent by over 200 million migrants to 800 million family members back in low- and middle-income countries (LMICs).

Remittances are a crucial financial inflow for Africa with around US\$85 billion received yearly from African migrants around the world. This vital source of income allows millions of families to reach "their own Sustainable Development Goals": fight poverty and improve access to nutrition, health, housing, education, as well as support entrepreneurship, and savings and access to credit, accompanying them on the road of financial independence.

While individual remittance amounts are often small, US\$200/month on average, they put money directly into the hands of millions of poor people, many of whom reside in rural areas beyond the reach of the formal financial system. The potential development impact of remittances is dramatically enhanced when these flows are linked to financial education and services such as savings, credit, insurance and business development.

Although remittance transfer costs have fallen over the last years, the African remittance market remains the most expensive, with an average transfer cost (to and within Africa) of 8.12% of the send amount (Q2,2020) against the global average of the current 6.67%. Reduction to at least 3% by 2030 as per SDG target 10.c would lead to an additional US\$5 billion per year being received into the hands of migrant families in Africa.

COVID-19 impact on Remittances. Since March of 2020, the COVID-19 pandemic has silently crossed national borders and created both a health and economic crisis worldwide. Unlike previous shocks, when remittances have been counter-cyclical, the economic impact and scale of COVID-19 is simultaneously affecting sending and receiving countries. Both migrant workers and their families receiving remittances back home have negatively been affected through loss of employment and income, restrictions on mobility and travel, reduced access to money transfer services, and increased health costs.

Although the current trajectory and impact of this pandemic remain uncertain in the long term, current World Bank trends indicate a significant reduction of 14% in the US\$500 billion family remittances sent to LMICs by 2021. This implies a drop of billions in available resources for basic needs such as food, health, housing and education, and also for entrepreneurship – for millions of migrant families across Africa. On the other hand, the pandemic has fostered the existing alternatives to in-cash and in-person financial interactions and evidence the need to accelerate financial service digitalisation as a key lever to mitigate the impact of the COVID-19 pandemic and foster a sustained recovery.

To address these challenges and opportunities, IFAD's FFR is launching a series of actions to support the response, recovery and ultimately, resilience of The Gambia's remittance market and its beneficiaries. IFAD will engage directly with the public sector in supporting adapted mechanisms that support the remittance market as its customers. In parallel, IFAD is engaging with the private sector through this **Call for Proposals** 2020 (**CfP20**) to identify, support and scale up innovative solutions and models of intervention that will strengthen the remittance

market, promote its digitalisation, expand its outreach, particularly in rural areas, and provide remittance beneficiaries with more tools to access, use and invest these flows.

The CfP20 goals and objectives are in line with the remittance global measures adopted by Heads of State and Governments within the United Nations Financing for Development in the era of COVID-19 and Beyond process.

PRIME Africa. The Platform for Remittances, Investments and Migrants' Entrepreneurship in Africa (PRIME Africa) is managed by IFAD with financial support from the European Union. PRIME aims to reduce inequality and enhance financial inclusion in Africa through the reduction of remittance costs and the maximization of their impact. The specific objectives of PRIME Africa are to:

- 1. contribute to reduce the cost of remittances transferred within and to Africa, mainly from Europe, and
- 2. maximize the impact of remittances towards sustainable development, in line with commitments included in the Joint Valletta Action Plan.

The COVID-19 crisis has highlighted the need for many remittance families to also improve their resilience to future shocks and to have access to digital financial services. With this comes an opportunity and a responsibility to equip people with the tools necessary to be able to choose and use these products effectively and to build their safety-net.

To better understand the COVID-19 impact on the Gambian remittance market and its beneficiaries, IFAD's FFR conducted a country level diagnostic and remittance corridor analysis for several countries in Africa. Initial results presented in the next section, provide clear evidence that the remittance market in Gambia has not been immune to the global shock and that the current crisis has affected both the sending and receiving parts of its cross-border remittance corridors.

B. Remittances to The Gambia

The Gambia is one of the PRIME Africa countries and in 2020 IFAD/FFR conducted a <u>Diagnostic on the Gambian Remittances Market (RemitSCOPE Africa - The Gambia)</u>, formulating a Roadmap that was shared and approved at a National Remittances Task Force Meeting. The Roadmap outlines actions and activities for achieving the PRIME Africa objectives within the overarching context of COVID-19 and ensuring response, resilience, and recovery to the crisis.

Remittances are an important source of income in The Gambia. In 2019, the Central Bank of Gambia reported that remittance inflows totalled US\$330 million, collectively contributing to 19% of GDP. One million Gambians (47% of the total population) rely of these flows (Afrobarometer, 2019). Outside the continent, Gambian migrants reside in Spain (15%), Italy (12%), Germany (12%) and Sweden (5%), and the US and the UK. The main European remittance sending corridors to The Gambia are Italy (9%), Spain (8%) Germany (6%) and Sweden (6%).

The impact of the COVID-19 pandemic on remittances to Gambia has seen record values being sent through formal channels. According to the Central Bank of The Gambia, formal remittance inflows increased from around US\$30 million per month during 2019 and the first months of 2020, to record highs of US\$67.6 million in July 2020. The longer-term impact remains to be seen, as the economic impact of the pandemic is yet to be felt across many European countries.

The Gambian remittance market in relation to the PRIME Africa objectives:

Transfer costs. The average cost of sending money to The Gambia is 12.2% of the send amount (Q2 2020), compared with a global average of 6.75% (for sending \$200) in Q3 2020. The foreign exchange margins to Gambia are often especially high, averaging 8.1% of the send amount, which can often be hidden to the consumer. This may be in part due to remittances to The Gambia being terminated in Dalasi, which is a relatively volatile and illiquid currency, however, for the most part the international MTOs are settling in US dollars.

While remittances are an important source of income to the country and to the Gambians that receive them, the volumes per corridor are relatively small thus impacting competitive pricing, especially from the EU countries. It would appear from the pricing structures offered by some of the largest International Money Transfer Operators (IMTOs), that they are not aggressively competing for market share in these corridors.

Encouragingly, there are a few Gambian-focused corridor specialists that are offering significantly more competitive rates to the Gambian diaspora. These services tend to be predominantly app or web-based at the sending end. For example web/app based providers charge between 3.2% and 5.8% in the Spain to Gambia corridor compared to others who charge up to 17.6%.

With regards to consumer protection, there is no specific protection for customers in the Gambia.

European corridors Average cost of send		sending US\$200 (%)
	Fee+FX margins	Through digital maana
	all means	Through digital means
Germany – The Gambia	13,4%	12,5%
Italy – The Gambia	12.3%	10.4%
Spain – The Gambia	11.5%	4.5%
Sweden – The Gambia	13.4%	7.7%

Baseline for costs – Q2 2020

This data can be used as a baseline and for comparison purposes in proposals.

Digital payments ecosystem. Digital payment infrastructure is still very limited. As a result, use of digital payments is very low. Mobile money has yet to take off in The Gambia as it has in other African countries. As an example, only 2% of people in the Gambia have a mobile money account compare to 73% in Kenya. The Gambia has a switch that can technically facilitate interoperability between mobile wallets and bank and microfinance institution accounts. Full interoperability has not yet been achieved, undermining the use

of digital payments in the country. Additional use cases and partnerships are being developed to drive use of digital payments. Under the current regulatory regime, it is not permitted to pay-out international remittances into mobile wallets in the Gambia.

Financial inclusion. The Gambia has one of the lowest financial inclusion levels in Africa. In 2019, only 19% (~220,000 people) of the adult population had an account at a formal financial institution (including bank account or mobile wallet), and 3% have an account at a microfinance institution (Finscope,2019). Remittance access points are both concentrated in main urban areas and limited while the nascent mobile money ecosystem has not yet taken over the financial inclusion growth as in other African countries.

The low levels of financial inclusion and mobile money uptake in The Gambia significantly affects the remittances market:

- i. People lack access to end-to-end digital remittance services, which tend to be cheaper, due to their streamlined business models (agent fees, cash fees, risk of theft, etc.).
- ii. Higher barriers to entry for new market participants that need to build a physical pay-out network of agents. This method of distribution is much more expensive than terminating directly into digital accounts.
- iii. Reduced access to remittances especially in times of lockdown and restrictions on movement.
- iv. Whilst KYC in itself is not a major issue and customers can register for services with a voter card, the ID regime in Gambia is fragmented which means that operators might be faced with a variety of IDs that they do not recognize.
- v. Low levels of financial literacy, digital financial literacy and ability to use formal financial services to build resilience for the future.
- Informal remittance services. Many Gambians enter the EU through the 'back-way' and often have no official papers. Even though they are still able to access formal remittance services in Sweden and Spain provided they have a passport, there is a resistance to using formal channels. Furthermore, low levels of literacy and digital literacy prevent some people from accessing the cheaper Gambian-corridor formal services. Hawala systems are also well established and there can be low levels of trust among some people for formal services.

In light of the above, PRIME Africa aims to address these development opportunities by financing and supporting innovations, partnerships and replicable/scalable products that promote lower-cost and fast remittance transfers that reduce the use and risk associated with informal, unregistered remittance services. This can only be achieved through compelling alternatives, awareness, and education. PRIME Africa aims to help maximise the impact of remittances in The Gambia through helping people to use their funds to gain resilience for the future and local economic development.

III. Goals and Objectives

The Remittances in the Gambia

IFAD/FFR Call for Proposals 2020 (CfP20) – **Remittances in times of crisis** – *The Gambia* calls on the private sector (profit or non-profit) to, in response to COVID-19, identify, support and scale up innovative solutions and models of intervention that will strengthen the remittance market, particularly in rural areas, by promoting lower transfer costs, digitisation and formalization of flows, and providing remittance beneficiaries with more tools to access, use and invest these flows.

Target group. Proposed interventions must have a direct impact on migrant workers sending remittances from Europe and other African countries and receiving families in The Gambia. Given that PRIME Africa has also a corridor-focused, results-oriented approach, proposals can include initiatives in both sending and receiving countries. More than one particular remittance corridor between Europe/other African countries and The Gambia can be targeted, with preference, but not exclusively, to the corridors with Germany, Italy, Spain and Sweden

Specifically, IFAD, through PRIME Africa, will finance initiatives that will support at least one of the following objectives:

Reduce international remittance transaction costs	 Contribute to reducing international remittance transfer costs to The Gambia and increase access to and use of transparent and gender responsive low-cost services.
Accelerate digitization of international remittances	 Accelerate the use of digital products and the digital payments ecosystem to support international remittances to The Gambia.
Leverage remittances to deepen financial inclusion	 Use international remittances to The Gambia as a conduit for increasing financial inclusion and the resilience of remittance senders and recipients.
Expand formal channels for international remittances	 Promote greater access and use of formal international remittance transfers to The Gambia.

Proposals are expected to achieve specific outcomes related to the objectives they focus on. Prospective bidders will be expected to provide a baseline of the existing situation and quantifiable expected outcomes and deliverables.

Reduce international	 Contribute to reducing international remittance transfer
remittance transaction	costs to The Gambia and increase access to and use of
costs	transparent and gender responsive low-cost services.

Sample of expected outcomes include:

- Lower remittance prices (fee + FX margins) offered by existing RSPs as compared to the baseline.
- An increase in the number of men and women that can access, are aware of and use low-cost digital remittance services, especially with regards to pay-in options in the EU and intra-Africa.
- Proven new or improved methods to increase transparency in transfer costs in selected corridors.
- New or existing RSPs offering low-cost remittance services in selected corridors with Europe and inter-Africa.
- Increase the number of new RSPs entering the Gambian remittance market, fostering more competition by developing innovative and streamlined remittance business models.
- Scalable and replicable sustainable cost reduction models and best practices.

2. Accelerate the use of digital products and the digital payments ecosystem to support international remittances to The Gambia.

Sample of expected outcomes include:

- Increase in market share of digital service providers through new technology solutions and partnerships for IMTOs.
- Increase the share of customers receiving remittances through digital channels particularly in rural areas;
- Increased access to competitive and gender-responsive digital products or channels for international remittance senders and receivers, such as, but not limited to, mobile wallets or digital remittances terminated into the accounts of regulated financial institutions (products customised to drive or ensure female uptake will be encouraged);
- Market offer growth for **digital payments linked to remittance services** (such as online purchasing, school, electricity, water, health care, G2P, etc.) or added-value services such as (agricultural inputs and value chain payment, financial literacy and money management tools);
- Cost-effective methodologies for the **onboarding** of new customers, especially disadvantaged segments of the population, such as low-income and female customers;
- Enhanced interoperability among remittance service providers;
- An increase in the number of people that can access, are aware of and use low-cost digital remittance services, especially with regards to pay-in options in the EU and

intra-Africa, the ability to send to a mobile wallet and the cashing-out locations in selected countries.

- Increase in the number of international and national remittance services that can be terminated on to domestic payment systems.

Leverage remittances to deepen financial inclusion	5
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Sample of expected outcomes include:

- Expanded access to adjacent financial services linked to remittances. These
 products may include, but are not limited to: interest-term deposits, flexible savings
 (including group savings), emergency savings, micro insurance, low-interest
 emergency loans, affordable microenterprise credit, crowdfunding models, etc.;
- Improve the financial management and planning skills of remittance senders and receivers through customised financial literacy programs (interventions catered to ensure the participation of women, rural and low-income segments of the population will be encouraged);
- Enhanced knowledge and confidence of remittance senders and receivers towards digital financial products through targeted, cost-effective digital literacy programs (interventions aiming to close the gender gap in digital readiness will be encouraged);
- The **information available and accessible to customers** on remittances and other financial services is enhanced to enable a better decision-making process;
- Expand the **outreach of remittances pay-out locations** to underserved locations, especially in rural areas of the country, through targeted regulatory amendments.

Expand formal channels for international remittances	4. Promote greater access and use of formal international remittance transfers in The Gambia.
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Sample of expected outcomes include:

- An increased number of users of formal remittance channels
- An increased number of remittance-linked financial products and services.
- Increase in the number of new products focused on vulnerable migrant workers in the EU and intra-Africa.
- Enhanced awareness, marketing and financial education activities specifically targeting informal remittance users.
- Regulated or semi-formal organizations such as forex bureaus where international remittances are collected adopting a legal form that allow them to comply with existing laws and consolidate their remittance business line.

IV. General conditions and eligibility criteria

Financial allocation and implementation period

This Call for Proposals 2020 (CfP20) will provide grant financing from €150,000 up to €500,000.

- ✓ The implementation period should not exceed 24 months with committed results demonstrated within this period.
- ✓ The CfP20 will apply a single-phase competitive process.
- Grantees of the IFAD/FFR are required to provide a minimum of in-cash cofinancing equivalent to:
 - o 10% of the grant amount requested in the case of a non-profit applicant
 - o 30% of the grant amount requested in the case of a for-profit applicant

Fees generated by services offered through the project cannot serve as counterpart contributions. These should rather be viewed as a primary instrument for ensuring the long-term sustainability of the project.

Where eligible, institutions are invited to request a tax exemption from the respective government authorities for use of the IFAD/FFR resources.

Eligibility criteria

Prior to submitting the project proposal, applicants should check their institution's eligibility in Template 1 - Self-certification of eligibility for IFAD grant financing and the Eligibility questionnaire section of Template 2.

As a basis for eligibility, proposed projects should be aligned with the **Remittances in The Gambia Call for Proposals 2020,** and framed under the COVID-19 response.

All applicant organizations should have already reached sustainability in their <u>operations</u>, and a <u>proven track record</u> in the area of expertise proposed for the project.

Proposals should present clear operational outcomes. Where research or studies are involved, activities must clearly show how results will be applied. Technological platforms should include a description of testing, application and training phases.

Careful consideration should be placed on the regulatory environment that can contribute to reaching expected goals.

Eligible institutions

The following types of institutions can apply to this CfP20: private sector entities (i) for profit entity or (ii) non-profit entity.

Entities interested in responding to this CfP20 must bear in mind the following condition: as co-funders, IFAD shall be entitled to promote and disseminate information on any activity or product financed by the grant. Exceptions shall be explicitly stipulated in the grant proposal upon submission.

Grants for for-profit organizations will include partial pay-for-performance mechanisms under which specific IFAD disbursements will be linked to successful key performance indicators of implementation as well as effective and dedicated co-financing. This CfP20 welcomes strategic partnerships linking public (central banks, financial sector regulators) and private sector organizations providing remittance support activities with formal financial intermediaries, money transfer operators, microfinance institutions, FinTechs, financial cooperatives, postal networks, diaspora networks, banks, Telcos, investment funds, and non-profit institutions, among others.

Specific requirements for applicants are as follows:

- ✓ must be a registered legal organization in an <u>IFAD Member State</u> (alternatively, at least one of the parties involved in the proposal must be based in a Member State)
- ✓ have legal status and be registered in the country in which they operate. Proof of legal status, such as legal registration will be requested before IFAD's final approval.
- ✓ may be a private (i) for profit entity or (ii) non-profit institution such as a nongovernmental organization
- ✓ may partner with other eligible institutions and apply jointly, specifying roles and responsibilities of each
- ✓ have the capacity to enter into financial and legal agreements with IFAD, and comply with the procurement guidelines of IFAD (see <u>IFAD procurement</u> <u>guidelines</u>)
- ✓ not act as an intermediary, but be directly responsible for the preparation and management of the proposal
- ✓ present audited financial statements and signed external audit reports in accordance with international standards on audit for the two previous years (three years in the case of for-profit entities). These will be requested before IFAD's final approval.
- ✓ have a minimum of two years of relevant operational experience for non-profit institutions and three for for-profit entities
- ✓ have proven experience in the field of remittances and directly relevant to the project, unless the proposal is jointly presented, in which case at least one of the partnering organizations should have the required experience

Eligible expenditures

Eligible expenditures are those undertaken by applicants during project implementation and that are **essential and directly linked to the work defined by the project** in the Grant Agreement. Eligible expenditures must (i) be reasonable for the goods and/or services being procured, (ii) exclude taxes, (iii) be procured in accordance with procurement procedures acceptable to IFAD, (iv) be supported by adequate documentation, and (v) be verifiable by IFAD/FFR.

Expenses can cover the entirety or a part of the following categories:

- ✓ consulting services (project coordinators that are part of the staff of the proponent organization cannot be financed by an IFAD/FFR grant, and are expected to work full time on the project during the contractual period)
- ✓ research and study costs that directly contribute to the outputs of the project
- ✓ product development cost and testing
- ✓ marketing and dissemination cost for the products and markets supported by the initiative

- ✓ outreach exercises, workshops and seminars
- ✓ trainers or facilitators
- ✓ development of training materials
- ✓ marketing materials and activities
- ✓ acquisition of licenses and software
- ✓ purchase of computer equipment or technology platforms (not more than 30% of IFAD grant)
- ✓ travel expenses

Please note that these activities have to explicitly be linked with the activities and objective of the project outputs and represent a key element for successfully achieving the expected results of the project.

Notes

- ✓ At project end, IFAD/FFR requires a Statement of Responsibility to be submitted together with the institution's audited financial statements which should make reference to the IFAD grant.
- ✓ When research/studies are part of the project and their results are essential to the feasibility of the project, the FFR's technical team reserves the right to evaluate results prior to the undertaking of further project activities.
- \checkmark The hiring of national consultants is encouraged where possible.
- ✓ IFAD/FFR fund allocations should be distributed among activities and not solely on a specific activity.

Ineligible expenditures

IFAD/FFR funds cannot be spent on the following:

- X investment in physical infrastructure (construction, land property and durable equipment such as heavy machinery)
- X credit funds (however, the cost of setting up a credit fund would be an eligible expenditure)
- X raw materials
- X subsidies or monetary compensation for: existing personnel of beneficiary institutions, and as part of marketing strategies for existing financial services not related to the grant purpose
- X operational costs of the beneficiary institution (IFAD/FFR will not finance current operational costs; however, these can be included as in-kind counterpart contributions to the extent that they are relevant to the project)
- X private sector applications to expand businesses in developing countries that are unlikely to lead to significant development impacts
- X equity or capitalization of the company
- X long-term operating costs of the company
- X overhead expenses

V. Application materials and submission guidelines

Procedures for this CfP20 comprise **three phases**. Upon satisfactory completion of each phase, applicants will be invited to submit further documentation to support their initiative. Please note that submission will have to be made through a direct email to **remittances.gambia@ifad.org**.

Each phase is structured as follows:

- (i) Qualification and submission: the applicant will submit by email a full proposal as described in Template 2 together with the Template 1 - Self-certification of eligibility for IFAD grant financing and a detailed budget in excel format.
- (ii) Review and selection: the CfP20 Selection Committee will review and pre-select proposals for Investment Committee approval. The proposals; selected proposals at the end of the competitive process will be finalized in conjunction with applicants.
- (iii) **Approval and disbursement:** the final list of selected projects for grant funding is approved by IFAD management; grant agreements are then elaborated, approved and signed by both parties prior to first disbursement

Qualification and submission guidelines

How to apply?

Eligible applicants should complete Templates I and II and **submit** by email by <u>19 March</u> <u>2021</u>. All questions must be completed. Incomplete applications <u>will not be considered</u>.

The following information and documents is required:

Online completion of:

- 1. Template 1- Self-certification of eligibility for IFAD grant financing, signed in PDF format
- **2.** Template 2- Project proposal
- **3.** Detailed budget, in Excel format

Proposals with missing information or documents will not be considered

For additional information for this call for proposals please send an email to: remittances.gambia@ifad.org.

Deadline for submission has been extended to Friday, 19 March 2021, 18:00 (GMT)

<u>Proposals that do not follow the standard presentation procedures will be disregarded</u>. It is strongly recommended that applicants finalize their proposal with sufficient lead time prior to the deadline.

A specific zoom session organized by the IFAD/FFR team to resolve questions took place on **13 January, 2021**

Please note that communication is open via email, and also the website includes a Q&A section. Ad-hoc Q&A sessions can also be requested by applicants.

VI. Selection criteria and process

A. Selection criteria

As a basis for eligibility, proposed projects should be aligned with CfP20 objectives. IFAD/FFR will also consider the extent to which its resources are needed to carry out the project and the added value of FFR support.

Proposals from eligible applicants will be evaluated on the basis of the following criteria:

- (i) Degree of innovation. To what extent the project/initiative proposes new ways to address identified problems and is unique compared to existing models/trends, based on its content and/or delivery methodology. Constraints to innovation specific to proposal country/region should be addressed (legal, political, regulatory, etc.).
- (ii) Sustainability and replicability. Whether the project/initiative requires minimal resources to be maintained, demonstrating that it can be applied to other contexts and target audiences to achieve greater impact and reach over time. Innovations and scaled-up outcomes are expected to grow without continued IFAD/FFR support. Financial and organizational sustainability must be viable.
- (iii) Market positioning. The extent to which the applicant clearly addresses a specific market segment/corridor and properly assess its comparative advantages to do so. The proposal will demonstrate the depth of the market and the applicant's ability to design a commercially viable business model with appropriate products and distribution channels.
- (iv) Impact. Whether the project/initiative demonstrates specific cost-effective actions and benefits for the intended audience/market, and whether the results to date and/or those expected in the future are concretely explained. Specific targets and outcomes should be clearly mentioned.
- (v) Implementation strategy. Whether the project/initiative clearly describes the specific activities, operational arrangements and partnerships that have been and will be developed to implement it, and the type and number of expected participants (direct and indirect). Proposal assessment will consider feasibility and consistency of project activities, project workplan, proposed budget and financing plan; appropriateness of the implementation arrangements and partnerships and resources to be mobilized for the project; and overall quality of the proposal documents (form and content).
- (vi) Implementation capacity. Applicant's and its partner organizations' financial, managerial, and technical proven experience in the area of remittances and/or digitization. Applicants must provide evidence of interest and/or commitment from partners.

Specific evaluation criteria per type of project will be applied as follows:

Evaluation criteria	weight criteria %
i Degree of innovation	10
ii Sustainability and replicability	20
iii Market positioning	10
iv Impact as per CfP20 objectives	30
v Implementation strategy	10
vi Implementation capacity	20
Total	100

IFAD/FFR Selection Committee members will assign between 0 and 5 points to the abovementioned criteria according to the following assessment:

- 0 fails or missing/incomplete information; 1 poor; 2 fair; 3 good; 4 very good
- 5 excellent

A weighting factor is assigned to each pre-selection criteria as indicated above and will be applied to the score obtained for each criteria to determine the overall score and ranking of each proposal.

The IFAD/FFR Selection Committee may determine a threshold for every selection criteria as well as for the overall score. Proposals below such threshold will be disqualified. Please note that the quality of the presentation in terms of language and layout of the proposal will also be taken into account by CfP20 reviewers. Please note that proposals that exceed the limits of text established by the application form may be excluded from the review process.

B. Selection process

The review period required for the CfP20 Selection and Investment Committees to select winning proposals is estimated at 6 weeks. This could be extended depending on the number of proposals received. Selection will be based on the criteria outlined ahead.

Proposals will be selected following a technical review of each proposal and will be based on the **eligibility (Section IV) and selection criteria** included above in section VI.A. The CfP20 Selection Committee will select the most suitable projects for grant financing, further to be approved by IFAD management.

On a project-by-project basis, project design will be carried out through pre-arranged online meetings or an onsite visit by the IFAD/FFR team. It is expected that during these meetings, both proponent organization and partner representatives be present. A project design document will be prepared in accordance with existing formats and will be finalized together with the applicant.

Approval and disbursement

Upon the finalization of a satisfactory project design, the document will be circulated internally in IFAD for clearance and approval. Once all clearances and approvals are received, a Grant Agreement will be submitted to the proponent organization for signature and will also be signed by IFAD's management. Disbursements will be scheduled and made in accordance with the agreed financial plans of individual proposals.

VII. Timeline

Submissions to the 2020 National Call for Proposals should be made via email to **remittances.gambia@ifad.org**

IFAD will not consider any other type of submission. For information please send an email to remittances.Gambia@ifad.org. IFAD will not consider any other type of submission.

Please check reference submission Templates 1 & 2 available at: https://www.ifad.org/en/prime-africa

Qualification and submit	ssion process phase
Launch of National Call for Proposals Meeting date for questions: The Gambia 13 January, 2021	24 December, 2020
Submission period for proposals	7 weeks
Deadline for submission of proposals	Friday, 19 Mar 2021 at 18:00 (GMT time)
Review proce	ess phase
Review by CfP20 Selection Committee	2 weeks – by Friday 5 March 2021
Pre-selection and due dil	gence process phase
Due diligence process finalized	2 weeks – by Thursday 1 April 202
Selection and fina	l design phase
Investment Committee selection	2 weeks – by Thursday 29 April 20
Announcement to applicants of selected proposals**	by Friday 30 April 2021
Approval and disbu	ursement phase
Final design of grant agreements approved by IFAD management and disbursement for approved projects (time required depending on project complexity)	(from 8 to 12 weeks)
*Dates may vary according to number of projects an **Selected proposals will undergo a final internal r only be considered approved at the moment of	eview within IFAD. A project will

For information, please visit: <u>https://www.ifad.org/en/prime-africa</u> Or contact us at: <u>remittances.gambia@ifad.org</u>