ARRI 2014
Independent Office of Evaluation of IFAD
Annual Report on Results and Impact of IFAD Operations evaluated in 2013

IOE has produced the ARRI annually for more than a decade.

224 project evaluations completed by IOE since 2002 - following a consistent methodology.

The ARRI is a learning and accountability instrument that provides an independent assessment of the performance of IFAD operations.

Areas of strength

Numerous reforms to IFAD’s operating model are having a positive effect on performance - direct supervision and implementation support, establishment of IFAD country offices and better portfolio management.

IFAD own performance as a partner

- 2000-2002: 27%
- 2012-2014: 90%

Rural poverty impact

- 2000-2002: 72%
- 2012-2014: 97%

Institutions and policies

- 2000-2002: 60%
- 2012-2014: 80%

Areas for improvement

More closely adapted to the institutional and policy context of recipient countries

Efficiency

Constrained human and financial resources remain the main limiting factors for improving non-lending performance

Non-lending activities

Greater attention needed to exit strategies and partnerships to scaling up impact for enhanced sustainability

Sustainability

Support to governments to enhance their capacity and performance in the agriculture sector

Government
ARRI 2014 learning theme: Project management

Some features that enhance the performance of project management

1. Participation in annual country-level portfolio review and regional implementation workshops
2. Regular supervision and implementation support by IFAD
3. The commitment and ownership of project management staff

Some challenges affecting the performance of project management

1. Delays in the appointment of and frequent changes in project directors
2. Weak monitoring and evaluation systems
3. Insufficient knowledge of IFAD policies and procedures

Key recommendations

- Completion reviews of country strategic opportunities programmes (COSOPs)
  - Ensure that COSOP completion reports are carried out systematically in the future

- Budgets for COSOPs and projects
  - Consider a more differentiated approach towards budget allocations for COSOP development and management; project design; supervision and implementation support; and non-lending activities

- IFAD’s organizational decentralization
  - Opportunities for greater decentralization of IFAD and establishment of additional regional/sub-regional offices. Further out-posting of country programme managers should be explored.

- Use of independent evaluation ratings
  - IOE independent evaluation ratings should be used applied in the Report on IFAD’s Development Effectiveness (RIE) to report on the indicators in the IFAD Results Management Framework and in other ad hoc reports relating to results

2015 ARRI learning theme: sustainability of benefits

- IOE should treat sustainability of benefits as the learning theme in the ARRI 2015

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