

UGANDA COUNTRY PROGRAMME EVALUATION

Concept Note on the National Roundtable Workshop Kampala, Uganda

A. CONTEXT

1. The Independent Office of Evaluation (IOE) of IFAD conducted a Country Programme Evaluation (CPE) in Uganda in 2011/12. As a usual step in the evaluation process, a national roundtable workshop is held at the end of each CPE undertaken by IOE. The Uganda CPE national roundtable workshop will be co-organised by the Government of Uganda and IOE, in close collaboration with IFAD's East and Southern Africa Division (ESA).

B. OBJECTIVES

2. The objectives of the Uganda CPE national roundtable workshop are to: (i) discuss the main issues emerging from the Uganda CPE; (ii) provide inputs for the preparation of the evaluation's Agreement at Completion Point (ACP); and (iii) provide an opportunity for reflecting on key issues for the forthcoming Uganda Country Strategic Opportunities Programme (COSOP).

3. The ACP is a short document summarising the main CPE findings and recommendations, which the Government of Uganda (represented by the Ministry of Finance, Planning and Economic Development) and IFAD (represented by the Programme Management Department) agree to adopt and implement within specific timeframes. IOE's role is to facilitate the preparation and finalisation of the Agreement at Completion Point, which will be included in the final Uganda CPE report.

4. The workshop will entail the participation of representatives from the Government of Uganda, IFAD Management and Staff, NGOs and civil society organisations, directors of IFAD-funded projects and programmes, academics and research institutions, private sector and foundations, donors and selected resources persons. A provisional list of participants is contained in section C of this concept note.

5. In addition to participating in the workshop, the IFAD delegation from Rome will visit IFAD-funded projects, to gain an appreciation of IFAD's and Government's efforts in reducing rural poverty in Uganda. This will offer the IFAD delegation an opportunity to directly hold discussions with beneficiaries and their groups, project staff, district-level government authorities and others, as well as see project activities on the ground.

C. UGANDA CPE NATIONAL ROUNDTABLE WORKSHOP

6. **Place and timing.** The workshop will take place in Kampala on 12 July 2012. The event will be held at the Kampala Serena Hotel Conference Center. The provisional workshop agenda can be found in Appendix 1 of this concept note.

7. **Workshop invitations and documentation.** Invitations will be sent to all participants by the Ministry of Finance, Planning and Economic Development, in the joint name of the Government of Uganda and IFAD. A PowerPoint presentation will be delivered during the workshop on the three key themes emerging from the Uganda CPE, which will serve to guide the discussions at the event (see next paragraph).

8. **Key themes for the workshop.** The workshop will focus on the following three key themes emerging from the Uganda CPE:

Theme 1: Opportunities and challenges for developing public-private partnerships in smallholder agriculture

Theme 2: Geographic and sub-sector options for future IFAD-GOU partnership including IFAD's contribution to regional integration

Theme 3: Strengthening results by developing a coherent and integrated country programme

9. **List of participants.** The provisional list of institutions and persons to be invited to the workshop is provided below. This will be further developed with inputs from the Government of Uganda and ESA.

Government of Uganda

A. Government Institutions

1. Ministry of Agriculture, Animal Industry and Fisheries
2. Ministry of Finance, Planning and Economic Development
3. Ministry of Foreign Affairs
4. Ministry of Gender, Labour and Social Development
5. Ministry of Local Government
6. Ministry of Works and Transport
7. Ministry of Environment
8. National Environmental Monitoring Authority
9. Ministry of Trade, Industry and Cooperatives
10. Bank of Uganda
11. Representatives of Local Government
12. National Agricultural Research Organization
13. Others, to be determined by IFAD management and Government of Uganda

B. Project and Programme

14. Community Agricultural Infrastructure Improvement Programme
15. National Agricultural Advisory Services Programme
16. District Livelihoods Support Programme
17. Rural Financial Services Programme
18. Vegetable Oil Development Project

Heads of Office/Country Director/Country Representative/Heads of Rural Development Units of bi-lateral and multilateral organizations in Entebbe/Kampala

19. Africa Enterprise Challenge Fund
20. African Development Bank (AfDB)
21. European Union
22. UN Resident Coordinator's Office
23. Food and Agriculture Organisation of the United Nations (FAO)
24. United Nations Development Programme (UNDP)
25. United States Agency for International Development (USAID)
26. World Bank
27. World Food Programme (WFP)
28. Danish International Development Agency (DANIDA)
29. UK Department for International Development (DFID)
30. Dutch Embassy
31. Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)
32. Others, to be determined by IFAD management and Government of Uganda

Research and academic institutions, civil society organizations, foundations, private sector, donors and NGOs

33. Association of Microfinance Institutions in Uganda (AMFIU)
34. Consultative Group to Assist the Poor (CGAP)
35. International Food Policy Research Institute (IFPRI)
36. Uganda Cooperatives Savings and Credit Union (UCSCU)
37. Kalangala Oil Palm Growers Trust (KOPGT)
38. Kalangala Oil Palm Growers Association (KOPGA)
39. Oil Seeds Sub-sector Uganda Platform (OSSUP)
40. JESA Farms

41. Bidco Uganda Limited
42. Makerere University - School of Agricultural Sciences
43. Makerere University – School of Food Science and Technology
44. Makerere University - Business School, Microfinance Centre
45. Makerere University - Economic Policy Research Centre
46. SNV
47. UWESO
48. Uganda Cooperative Alliance (UCA)
49. ABI Trust
50. Uganda National Farmers’ Federation (UNFFE)

IFAD

A. IFAD Staff (headquarters)

51. Mr Iain Kellet, Chief Financial Officer, and Head Financial Operations Department
52. Mr Luciano Lavizzari, Director, IOE
53. Mr Perin Saint Ange, Director, ESA
54. Mr Ashwani Muthoo, Deputy Director, IOE and Lead Evaluator for the Uganda CPE
55. Mr Alessandro Marini, Country Programme Manager for Uganda
56. Ms Kendra White, Assistant to the Deputy Director, IOE

B. IFAD Uganda Country Office, East and Southern Africa

57. Mr Pontian Muhwezi, Country Officer
58. Ms Carole Brunet Idriss-Kanago, Associate Country Programme Manager
59. Ms Line Kaspersen, Associate Programme Officer

C. Uganda CPE Consultants

60. Mr Jakob Grosen, CPE Consultants’ Team Leader
61. Mr Ernst Schaltegger, CPE Team Member

10. **Workshop process.** The workshop’s provisional agenda (Appendix 1) has been developed in such a way to allow for ample opportunity to exchange views and perspectives among participants and panel members throughout the event.

11. Mr Luciano Lavizzari, Director IOE, will open with an introduction to the workshop objectives and process, followed by remarks from IFAD Management [*to be determined*], and a statement by The Honourable, Maria Kiwanuka, Minister for Finance, Planning and Economic Development. The workshop inaugural statement will then be delivered by The Right Honourable, Prime Minister Amama Mbabazi.

12. Thereafter, Mr Ashwani Muthoo, IOE Deputy Director and Lead Evaluator for the Uganda CPE and Mr Jakob Grosen, Consultants’ Team Leader for the CPE, will make a PowerPoint presentation on the main findings and recommendations from the Uganda CPE.

13. After the coffee break, a panel discussion will be held. The panel will be chaired by Mr Keith Muhakanizi, Deputy Secretary to Treasury in the Ministry of Finance, Planning and Economic Development, and the proposed panel members include representatives from: (i) Government of Uganda; (ii) IFAD Management Representative; (iii) private sector; the academia or civil society; and (v) the donor community. This discussion will provide an opportunity for workshop participants to hear the views of panel members, who are knowledgeable about specific issues pertinent to the Uganda country programme with the objective to help the audience further clarify and evaluate their positions regarding the three main themes emerging from the Uganda CPE.

14. The panel discussion will be conducted in two phases. During the first phase, panellists will present their views (in 3-4 minutes each) on the three workshop themes. In the second phase, the plenary floor will be opened for questions from workshop participants to panel members.
15. After lunch, the participants will be divided into three working groups. Each group will spend one hour and a half considering only one of the three workshop themes. The chairperson for each working group will be identified prior to the workshop and the groups will nominate a rapporteur. Before lunch, IOE will provide a brief overview of the arrangements for the workshop working group sessions.
16. Thereafter, the plenary will re-convene to hear the feedback from each of the three working groups. This will be followed by an open plenary discussion, to be facilitated by the workshop chairperson.
17. Following the second panel discussion, Mr Perin Saint Ange, Director, ESA, and Mr Alessandro Marini, IFAD Country Programme Manager for Uganda will share their reflections on the workshop deliberations and the future directions for the Uganda country strategy.
18. The workshop's salient conclusions will be set forth in a closing statement to be delivered by a senior Government official (possibly the Minister of Agriculture), covering the key points arising from both the plenary and working group discussions.

D. FIELD VISIT

19. The IFAD delegation from Rome will travel from Kampala to selected districts to visit IFAD-funded projects. The field visit will take place 10-11 July 2012, prior to the national roundtable workshop in Kampala on 12 July 2012. A detailed programme for field visit will be developed with ESA and project authorities.

Provisional Agenda
Uganda Country Programme Evaluation (CPE)
National Roundtable Workshop
Kampala Serena Hotel Conference Center

12 July 2012

Workshop Chair: [to be determined]

- 09:00 Introduction to the workshop objectives and process by Mr Luciano Lavizzari, Director of the Independent Office of Evaluation (IOE) of IFAD
- 09:15 Remarks by IFAD Management Representative [to be determined]
- 09:30 Statement by the Honourable, Ms Maria Kiwanuka, Minister for Finance, Planning and Economic Development
- 09:45 Inaugural Statement by The Right Honourable, Mr Amama Mbabazi, Prime Minister of Uganda
- 10:00 PowerPoint presentation on the findings and recommendations of the Uganda CPE, and the three workshop themes by Mr Ashwani Muthoo, Deputy Director IOE and Lead Evaluator for the Uganda CPE and Mr Jakob Grosen, Consultants' Team Leader for the CPE
- 10:20 Coffee break
- 10:40 Panel discussion: The panel will be chaired by Mr Keith Muhakanizi, Deputy Secretary to Treasury in the Ministry of Finance, Planning and Economic Development, and the proposed panel members include representatives from: (i) Government of Uganda; (ii) IFAD Management; (iii) private sector; (iv) IOE; and (v) the donor community.
- 12:20 Overview on the organisation of the three working groups by Mr Ashwani Muthoo, Deputy Director, IOE
- 12:30 Lunch
- 14:00 Break out into three working groups. Each working group to consider one of the workshop themes
- 15:30 Plenary reconvened: Feedback from working groups and discussions facilitated by workshop chairperson
- 17:00 Some reflections on the future directions for the Uganda country strategy and overall remarks by Mr Perin Saint Ange, Director, ESA and Mr Alessandro Marini, IFAD Country Programme Manager for Uganda
- 17:15 Closing statement to be delivered by the Ugandan Minister of Agriculture
- 17:30 Cocktail reception hosted by the Government of Uganda

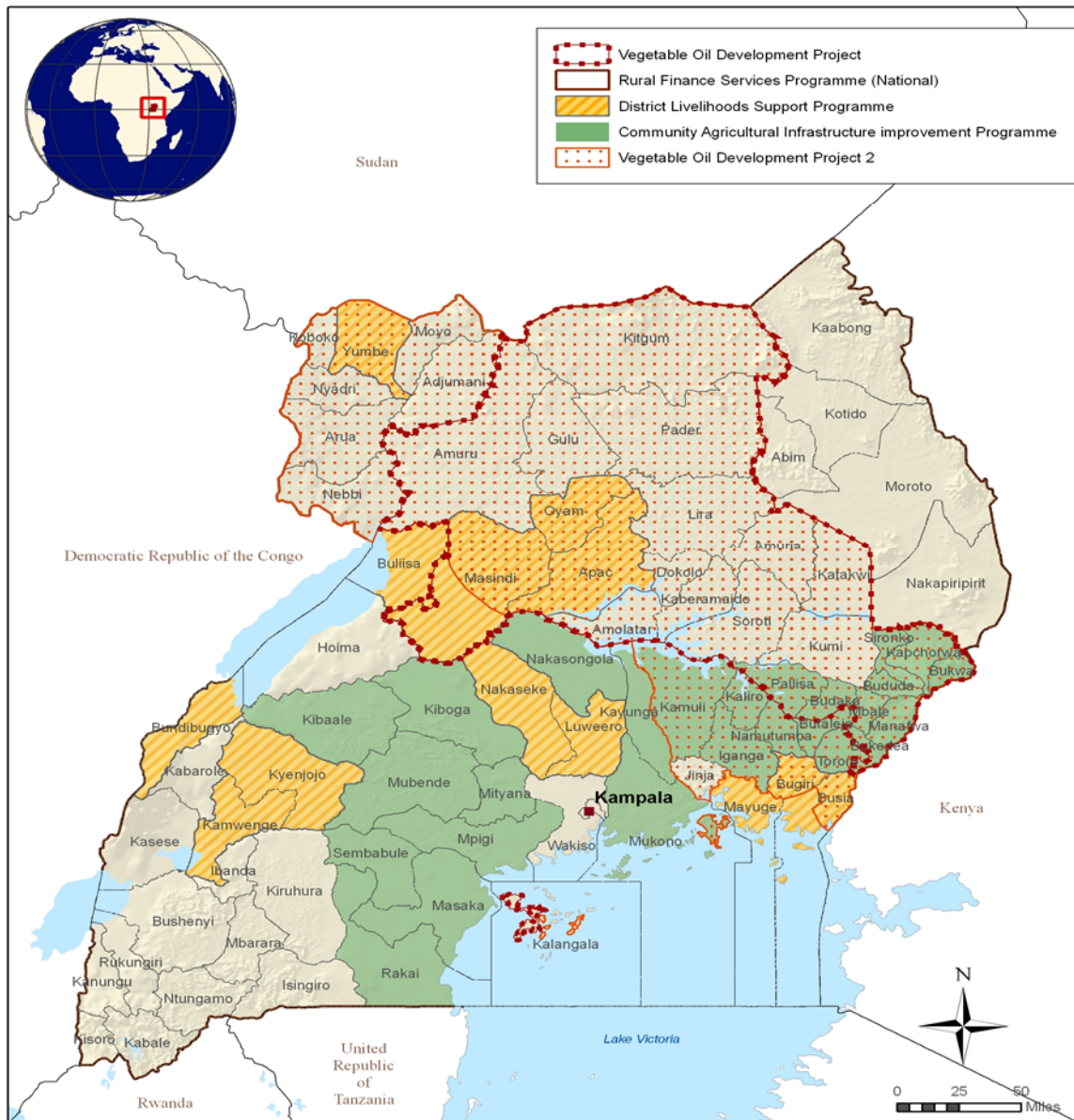
Provisional Field Visit Programme to visit IFAD-funded projects:

10-11 July 2012

(to be further developed with ESA and project authorities – see project area map on next page)

Uganda

Ongoing IFAD-funded operations



29-4-2011



The designations employed and the presentation of the material in this map do not imply the expression of any opinion whatsoever on the part of IFAD concerning the delimitation of the frontiers or boundaries, or the authorities thereof.

Map compiled by IFAD