

# EVALUATION MANUAL

## SECOND EDITION



### WHAT IS IT?



Contains the core methodology that the Independent Office of Evaluation of IFAD (IOE) uses to conduct its evaluations



Guides staff and consultants engaged in evaluation work at IOE

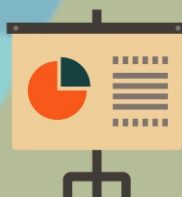


Serves as a reference document for other IFAD staff and development partners on how evaluation of development programmes in the agriculture and rural development sector is conducted in IFAD

## METHODOLOGICAL FUNDAMENTALS



techniques and instruments for  
data collection



analysis and interpretation  
of data

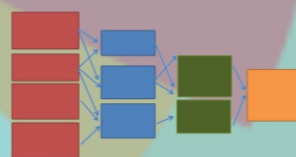


benchmarking

which allows the performance of  
IFAD to be compared with that  
of other development  
organizations



evaluation questions and the issue  
of inter-evaluator variability



development of theories of change  
which articulate how activities  
are linked to outcome and  
impact



# EVALUATION CRITERIA AND RATINGS



Rural poverty impact



Gender equality and women's empowerment



Relevance



Adaptation to climate change



Effectiveness



Environment and natural resources management



Efficiency



Innovation and scaling up



Sustainability of benefits



Overall project achievement



Performance of partners

Performance criteria rated using a six-point rating system:

Satisfactory

Unsatisfactory

6 Highly satisfactory

5 Satisfactory

4 Moderately satisfactory

3 Moderately unsatisfactory

2 Unsatisfactory

1 Highly unsatisfactory

## TYPES OF EVALUATIONS



### Project performance evaluations

Assessments of project results and impact based on the report validation and a field mission



### Corporate-level evaluations

Assessments of results of IFAD-wide corporate policies, strategies, business processes or related organizational aspects



### Impact evaluations

Project-level evaluations assessing the performance and impact of an IFAD-funded project in a more quantitative and rigorous manner



### Country strategy and programme evaluations

Assessments of the performance of IFAD-funded operations in a given country. Serves as building block for the preparation of a new IFAD country strategy



### Annual Report on Results and Impact of IFAD Operations

IOE's flagship report, gives a consolidated picture on results and impact of IFAD activities, discusses lessons learned, and draws attention to related systemic issues with a view to further enhancing IFAD's development effectiveness



### Project completion report validations

Independent desk reviews of project completion reports



### Evaluation synthesis reports

Facilitate learning and wider use of evaluation findings by identifying and capturing accumulated knowledge on common themes across a variety of evaluation reports and topics such as gender, indigenous peoples and middle-income countries