

Kingdom of Cambodia
Country Strategy and Programme Evaluation
National Workshop, 24 January 2018, Phnom Penh

1. **Background.** The Independent Office of Evaluation of IFAD (IOE) has conducted a country strategy and programme evaluation (CSPE) in the Kingdom of Cambodia in 2017. The main in-country mission was fielded in May 2017 and the draft report was shared with IFAD and the Royal Government of Cambodia at the end of October 2017. The revised final report incorporating the comments is expected by the end of 2017.
2. The IFAD Evaluation Policy envisages that a national workshop be organized at the end of each CSPE. Accordingly, as the final step of the Cambodia CSPE, a workshop will be co-organized by the Royal Government of Cambodia (represented by the Ministry of Economy and Finance) and IOE, in close collaboration with IFAD's Asia and the Pacific Division (APR).
3. **CSPE national workshop objectives.** The main objectives of the workshop are to: (i) discuss the main findings, recommendations and issues emerging from the CSPE to jointly reflect on the way forward; and (ii) reflect on opportunities and challenges in the IFAD-Government partnership taking into consideration the evolving global, regional and country context, as well as evolving IFAD corporate context.
4. It is planned that an "agreement at completion point" (ACP) will be signed by the Royal Government of Cambodia (represented by the Ministry of Economy and Finance) and IFAD (represented by the Associate Vice-President of the Programme Management Department) at the end of the workshop. The ACP is a short document containing the CSPE recommendations and proposed follow-up actions thereon as agreed between IFAD and the Government. The ACP will be drafted prior to the workshop, which will serve as an opportunity to validate and fine-tune its content with main stakeholders. IOE will facilitate the preparation of the ACP, which will be included in the final Cambodia CSPE report.
5. **Venue and date.** The workshop on CSPE will take place in Phnom Penh on Wednesday 24 January 2018 at the Raffles Hotel Le Royal. This will be a whole-day event, from 9.00 to 16.40.
6. **Agenda and process.** A provisional workshop agenda is provided in annex I. It will be a mixture of plenary and group sessions. The opening session will involve statements by IOE, IFAD and the Government. Opportunities are provided for government representatives from the main implementing agencies and farmer organizations to deliver statements and reflections on the CSPE findings and the roundtable discussions. There will also be time for plenary discussions.
7. About two hours will be allocated for group discussion. There will be three groups, depending on the final number of participants and feasible conference facility set-up. It is proposed that each group discuss one of the following themes emerging from the Cambodia CSPE. Proposed key guiding questions are provided below but these will be further elaborated and refined.
 - **Roles of smallholder agriculture in Cambodia's rural transformation.** In light of the Cambodia's evolving economy and rural context, what roles does smallholder agriculture – whether primary or supplementary element of rural livelihoods – play in reducing rural poverty and in sustainable rural transformation? What are the socio-economic profiles of the IFAD's main target group and how might they be identified? Bearing in mind different income opportunities available for poor rural households (agriculture and non-agriculture), how could IFAD-Government partnership best support their way out of poverty in a sustainable way and resilience?
 - **Capacity building and empowerment of the rural poor and their organizations.** What are the priority areas for skills /human capital development (agriculture or non-agriculture) for different categories of the

target group? Do we have promising approaches and good practices that are more likely to facilitate behavioural change? What is a long-term goal of capacity building and empowerment of the targeted beneficiaries and their organizations and how could it be best supported? Specifically for farmer organizations at different levels, how can projects support them in a structured manner?

- **Strategic partnership in support of smallholder agriculture.** How can IFAD support be used to strengthen the public sector institutions to leverage partners to invest in smallholder agriculture for sustainable impact? What strategy and mechanism could be pursued to balance investment in "soft" aspects and tangible items? What strategy could be pursued to ensure competent technical support and services to work with the Government for effective project implementation? How could these be balanced with investment in "hardware" for sustainable impact?
8. Proposed groupings will be considered beforehand based on the list of confirmed participants. A facilitator and a rapporteur will be identified for each group in advance if possible. Groups' rapporteurs will report back the summary of discussions to the plenary, followed by plenary discussion.
 9. Simultaneous interpretation with audio equipment will be arranged for plenary sessions. Interpreters may be available for group discussions, as and if necessary, for two groups.
 10. **List of participants.** Participants/invitees will be drawn from relevant government agencies, local government units, IFAD loan and grant financed projects and their partners, farmer organizations, non-governmental organizations, development partners, among others. The number of participants is expected to be around 100. The provisional list of organizations and persons to be invited to the workshop is provided in annex II.
 11. **Background documents and presentation.** The final Cambodia CSPE report will be the main background documentation for the workshop. A summarized version will be prepared for dissemination both in English and Khmer. In addition, IOE will prepare a PowerPoint presentation on the main findings and recommendations of the CSPE and key issues emerging from the CSPE.
 12. **Communication and media coverage.** IOE will prepare an evaluation profile and insight containing information on key issues emerging from the evaluation. A profile is a two-page brochure summarizing the main findings and recommendations from the CSPE. The insight will present key lessons from IFAD-supported operations in Cambodia that merit a wider debate among policy makers and development practitioners.
 13. IOE's Evaluation Communication Unit will collaborate with IFAD's Asia and the Pacific and Communications Divisions, and the Government to determine and conduct specific communication activities to better disseminate information on the roundtable workshop and key issues identified by the CSPE. The main communication tools envisaged will include: (i) a media advisory sheet; (ii) a press release; (iii) workshop and press kits; and (iv) fact sheets and explanatory summaries. In addition, media coverage will be monitored and media clippings gathered. Workshop information will be posted on IFAD's logon and may also be posted on social networks. Selected IFAD/IOE publications will be displayed at the workshop as well.
 14. **Field visit.** It is planned that the IFAD delegation will undertake a field visit to an IFAD-funded project on 22 January 2018 prior to the workshop (tentatively to Kandal or Takeo province with PADEE¹ project). A detailed programme of the field visit to the project will be developed in close collaboration with the IFAD country office and project authorities.

¹ PADEE: Project for Agricultural Development and Economic Empowerment

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PROVISIONAL AGENDA)

Time	Item	By
08:30-09:00	Welcome coffee; registration of participants	
09:00-09:10	Welcoming remarks: Royal Government of Cambodia	Representative of Ministry of Agriculture, Forestry and Fisheries (MAFF)
09:10-09:20	Introductory statement from the Independent Office of Evaluation of IFAD (IOE)	Mr Fabrizio Felloni, Deputy Director, IOE/IFAD
09:20-09:30	Introductory statement from IFAD Management	Representative of IFAD's Senior Management
09:30-09:40	Opening statement from the Royal Government of Cambodia	Representative of Ministry of Economy and Finance (MEF)
09:40-10:10	Group photo & coffee/tea break	
10:10-10:30	Presentation of CSPE findings and recommendations	Ms Fumiko Nakai, IOE Senior Evaluation Officer
10:30-10:50	Comments and Q&A	
10:50-11:00	Briefing on group discussion modality/mechanics	Ms Fumiko Nakai, IOE Senior Evaluation Officer
11:00-12.15	Group discussions	
12:15-13.30	Lunch	
13:30-15:00	Group discussions continued	
15:00-15:45	Presentation of group outputs and plenary discussions	Group representatives
15:45-16:10	Coffee/tea break	
16:10-16:20	Signing ceremony for CSPE agreement at completion point	Representative of MEF & IFAD Senior Management Representative
16:20-16.30	Reflection on future directions for IFAD country programme by IFAD Asia and the Pacific Division	Director, IFAD Asia and the Pacific Division and Mr Benoit Thierry, Country Programme Manager
16:30-16:40	Closing remark by the Royal Government of Cambodia	Representative of MEF

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Provisional list of institutions to be invited
(more detailed list to be prepared separately)

Government agencies (approx. 30)

1. Ministry of Economy and Finance
2. Ministry of Agriculture, Forestry and Fisheries
3. Ministry of Women's Affairs
4. Ministry of Rural Development
5. Ministry of Interior / National Committee for Sub-National Democratic Development
6. Ministry of Commerce
7. Ministry of Environment
8. Ministry of Water Resource and Meteorology
9. Council for Agricultural and Rural Development
10. Supreme National Economic Council
11. Rural Development Bank
12. Royal University of Phnom Penh

IFAD loan financed projects (headquarters and provincial-level staff) (approx. 35)

13. PADEE
14. S-RET
15. TSSD
16. ASPIRE
17. AIMS
18. RULIP (closed)

Development agencies (approx. 15)

19. United Nations Development Programme (UNDP)
20. Food and Agriculture Organization of the United Nations (FAO)
21. World Food Programme (WFP)
22. Asian Development Bank
23. Australian Embassy
24. World Bank
25. International Finance Corporation
26. GIZ
27. European Commission
28. UNOPS
29. Agence Française de Développement (AFD)

30. Japan International Cooperation Agency

Farmer organizations, non-governmental organizations, private sector
(approx. 20)

31. Farmer and Nature Net (FNN)
32. Cambodian Farmers Association Federation (CFAP)
33. National Farmers' Organization Federations Forum (NF3)
34. NGO Forum
35. SNV
36. iDE
37. PROCASUR
38. World Fish
39. Heifer International
40. CEDAC
41. VSO
42. Project Alba
43. Cambodia Microfinance Association
44. PRASAK
45. AMRET
46. LOLC
47. Private sector partners (e.g. agribusiness) – actual or potential (to be determined)

International Fund for Agricultural Development (IFAD) (approx. 12)

48. Associate Vice President, Programme Management Department (PMD)
49. Director, Asia and the Pacific Division, PMD
50. Country Programme Manager, Asia and the Pacific Division, PMD
51. Country Programme Officer, Asia and the Pacific Division, PMD
52. Director, IOE
53. Senior Evaluation Officer, IOE
54. Evaluation Assistant, IOE
55. IFAD consultants
56. CSPE national consultants