Country Strategy and Programme Evaluation (CSPE)

Democratic Republic of Sri Lanka





Rural population **2** 81.6% (2017)

GDP growth 3.31% (2017)

Per capita GNI 🚱 \$3.840 (2017)

Poverty headcount ratio 4.1%(2016)

IFAD country strategies

Strategy report

Country strategic opportunities programme (COSOP)

2003 ::: 2015

Evaluation Coverage

Time frame: 2004 - 2017 (7)

IFAD financing (CSPE period): \$192.3 million

Covers the 2003 and 2015 COSOP

IFAD operations

18 projects: IFAD-supported loans since 1977

9560.6

million: cost of 18 projects

9317.1

million: Fund lent by IFAD

ongoing projects

Main areas

IFAD has been a major development partner in

Agriculture

Colombo



Plantation crops (tea & rubber)



Rural and micro finance



Rural and microenterprises



Rural livelihoods



Irrigation



Costal resource management



Post-tsunami reconstruction



Storyline

Sri Lanka has made good progress in reducing poverty but disparities persist. Contextual factors affected the coherence of the IFAD portfolio.

Urge to respond to the needs after the tsunami (2004) and the end of the war (2009).

Now with more streamlined portfolio, the country programme offers opportunities for consolidation and influence.



Main evaluation findings

Areas of strength



The establishment of tea and rubber small holdings and irrigation development improved agricultural production and productivity.

Areas for improvement

Climate change deserved more attention. Improved technologies to promote resource use efficiency (e.g. water) and to strengthen climate resilience are needed.





Progress has been made in partnerships with agribusinesses.

"Additionality" of project support for agribusiness partnerships was not always clear.





Credit facility reached about 35,000 borrowers.

Some projects also introduced new clients to the banks, in particular, the youth.

There was limited reflection on how to leverage systemic change in rural finance service deliveries.





Women's participation in projects and leadership in community-level institutions has been high, especially in savings and credit and income-generating activities.

Poverty targeting has generally been weak.



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Institutions and policies related to coastal resource management.

Non-lending activities were given a low priority.



Recommendations

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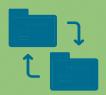
Sharpen the strategic focus and coherence of the country programme for stronger and more sustainable impact.

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Strengthen the poverty orientation and develop a strategy for inclusive - but sufficiently discriminating – targeting.



Focus on steering the country strategy and programme to play a more catalytic role for rural transformation with enhanced partnerships.



IFAD should invest more in analytical work knowledge management and policy engagement at the country programme level. These may be supported through investment projects, grants and/or working with other like-minded



Strengthen the strategy and operational frameworks to enhance and ensure additionality of partnerships with the private sector.



IFAD and the Government should explore opportunities for project support for cost/risk sharing. More rigorous and transparent mechanisms to assess additionality are necessary.



Revisit the approach to rural finance support, sharpen the focus and explore opportunities to innovate.



In collaboration with partners, IFAD should identify opportunities to leverage more systemic improvement in rural finance sector.



More reflection is needed to address the geographic disparities and to better mainstream priority issues such as climate resilience, nutrition and youth.



The strategy should be based on a good poverty analysis with measures to facilitate the participation of the poor and to safeguard against elite capture.



