

Independent Office of Evaluation



Independent Office of Evaluation of IFAD: Strategic Context



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January 2022

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Communications, publishing process and graphic design

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Cover photo

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GUIDING PRINCIPLES

Accountability, learning, independence and partnership are the principles that guide our work

The IFAD's evaluation function has evolved over more than 40 years of existence, from being discharged by a unit internal to the IFAD management into a fully-fledged independent evaluation outfit.

HISTORY

IFAD



Our mission is to promote accountability and learning through independent, credible and useful evaluations of IFAD's work.



OUALITY ASSURANCE

We have supported two external peer reviews of IFAD's evaluation function conducted by independent professionals in the field of evaluation (2009 and 2019).





IOE DIRECTORS

Luciano Lavizzari Director Ashwani Muthoo Acting Director

Kees Tuinenburg Officer in Charge

Oscar A. Garcia Director Fabrizio Felloni Acting Director

Indran A. Naidoo Director

1999 2012 2013

2014

2020

2021

IFAD evaluation policy & Evaluation Committee

IFAD EVALUATION POLICY:

Select highlights



Guarantees the avoidance of conflicts of interest by upholding the provisions that safeguard the behavioral, organizational and structural independence of the Office.



Reflects IFAD's increasing focus on embracing a culture of evidence-based management to maximize development effectiveness, in which evaluation has a critical role to play



Clarifies that accountability and learning are objectives of evaluation, and emphasizes the effective use of evaluation products to this end



Presents the roles and responsibilities of the Evaluation Committee and, of its Chair, in the evaluation function on behalf of the Executive Board

IFAD EVALUATION COMMITTEE:

Roles & responsibilities

IOE WORK PROGRAMME

Reviews the IOE work programme and budget and makes recommendations to the Executive Board

IOE INDEPENDENCY

Ensures that independent evaluations are shielded from external influences.

RECOMMENDATIONS

Makes recommendations to the Executive Board and oversees implementation of evaluation recommendations and agreed follow-up by IFAD Management.



IOE DIRECTOR APPRAISAL

The Chair of the Evaluation Committee is also responsible for the annual performance appraisal of the Director, IOE.

IOE DIRECTOR APPOINTMENT

Reviews the report of the search panel for the selection and appointment of the Director, IOE.

DOCUMENT REVIEW

Reviews selected evaluation documents to ensure learning and accountability from independent and self-evaluations.

IFAD Evaluation Committee: composition & sessions

CURRENT COMPOSITION



SESSIONS 2021

- 115th session of the Evaluation Committee
- 19 October 2021
- 114th session of the Evaluation Committee
- 01 September 2021
- 113th session of the Evaluation Committee
- 30 June 2021
- 112th session of the Evaluation Committee
- 19 March 2021

Seventh Special session of the Evaluation Committee

21 January 2021

SESSIONS 2022



116th session of the Evaluation Committee



117th session of the Evaluation Committee



118th session of the Evaluation Committee



119th session of the Evaluation Committee

IFAD evaluation architecture

INDEPENDENT EVALUATION SYSTEM:

IOE evaluation products











Aggregation level

Sub-regional **Evaluations**

Primary objective

Assess strategy, common intervention approaches and IFAD organizational set up in a set of countries that share salient characteristics.

Main users

Regional and country director(s), technical advisors, operational staff, and government counterparts.



Contribute to knowledge generation by consolidating findings from past evaluations.

Main users

Senior management, Directors, staff of regional and technical divisions, and members of governing bodies.

Thematic **Evaluations**

Primary objective

Provide evidence of development effectiveness performance and results of operations in a thematic topic.

Main users

Senior management, Directors, staff of regional and technical divisions, and members of governing bodies.

Corporate Level **Evaluations**

Primary objective

Assess the organizational performance and institutional effectiveness of IFAD.

Main users

Senior management, Directors, staff of regional and technical divisions, and members of governing bodies.

Annual Report of Independent Evaluation

Primary objective

Report all of IOE's evaluation activities in a given year, and presents a synthesis of IFAD's performance, lessons and challenges.

Main users

Senior management, Directors, staff of regional and technical divisions, and members of governing bodies.



level









Aggregation level

Project Completion Report **Validations**

Primary objective

Validate the project completion reports prepared by IFAD Management.

Main users

IOE and IFAD Management for reporting (ARIE and RIDE) and feedback.

Project Performance **Evaluation**

Primary objective

Assess the performance and results of projectlevel operations funded by IFAD.

Main users

Regional and country director(s), technical advisors, operational staff, and government counterparts.

Impact Evaluation

Primary objective

Provide a rigorous quantitative assessment of the impact on rural poverty of selected IFAD's operations.

Main users

Regional and country director(s), technical advisors, operational staff, and government counterparts.

Project Cluster Evaluations

Primary objective

Assess the experience of several projects that have a common theme or common major component.

Main users

Regional and country director(s), technical advisors, operational staff, and government counternarts.

Country Strategy and Programme Evaluation

Primary objective

Assess performance and results of country strategy and operations and provide lessons and recommendations to guide preparation of next country strategy

Main users

Divisional and country director, country team, and government.

SELF-EVALUATION SYSTEM:

Products assessed by IOE





New IOE vision & Communication toolbox

NEW IOE VISION:

Core objectives: 2022 - 2027

FORGE CORPORATE CULTURE

Contribute to forging IFAD's corporate culture as a transparent, learning-oriented and accountable organization.





IMPROVE COVERAGE

Improve evaluation coverage and promote transformative evaluations that reflect the scale and scope of IFAD operations.



Engage with Management, Member States and external partners to support evaluation capacity and use within and outside IFAD.



RETAIN & DEEPEN LEADERSHIP

Retain and deepen IOE's position as an internationally recognized leader in the evaluation of rural development programmes, policies and strategies.

IOE COMMUNICATION TOOLBOX:

New products: 2021 - 2022

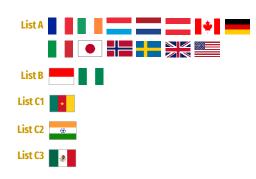


IOE multi-stakeholder Engagement: 2021

BILATERAL ENGAGMENTS:

Members of the EC and non-borrowing members of the EB





STAKEHOLDER WORKSHOPS:

Country Strategy & Programme Evaluation workshops: 2021



Kingdom of Morocco 3 February 2021



<u>Niger</u> 15 April 2021



Uganda 5 February 2021



Pakistan 2 June 2021



<u>Burundi</u> 22 May 2021

COUNTRY VISITS:

IFAD Executive Board high-level country visit to Egypt





Independent Office of Evaluation

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