

IOE



Investing in rural people

Independent Office of Evaluation



10th EVALMENA
Annual Meeting
and
First National
EgyEval Meeting

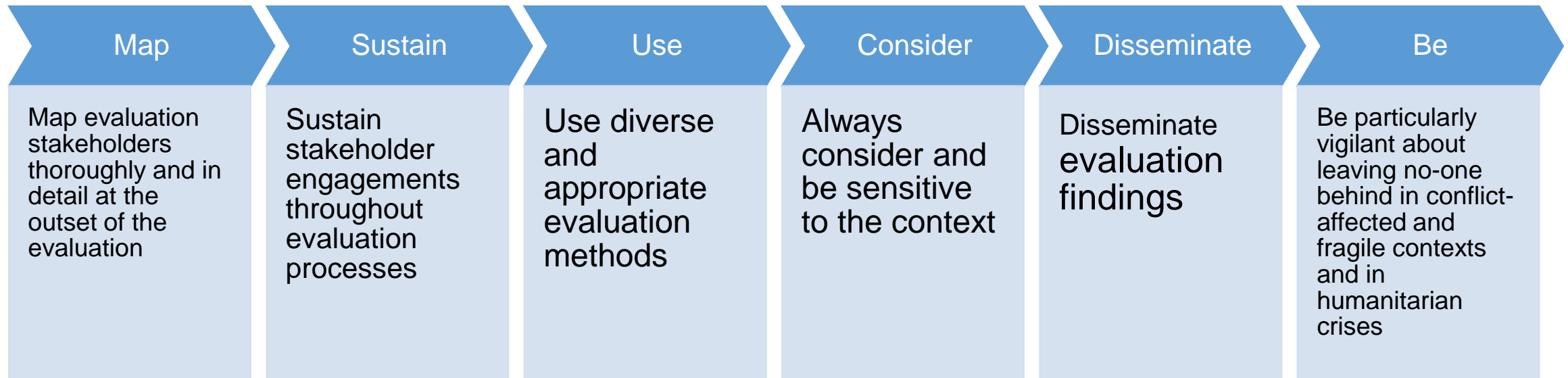
Effective evaluation architecture for SDG attainment, contributions from Egypt towards next steps

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Director

Independent Office of Evaluation of IFAD

Hurghada Principles for evaluation that Leaves No One Behind (NEC, 2019)



1

The importance of evaluation

2

The world of perma-crisis

3

Lessons from the NEC 2019

4

Lessons from the IOE IFAD work in Egypt



The importance of evaluation



Evaluation involves rating past performance to address gaps for a better future



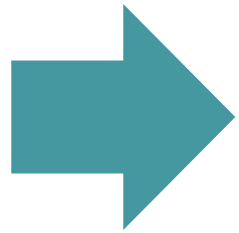
Remnants of classic thinking remains, simplistic assumptions, conduct of evaluation in linear terms, not recognizing complexity and being ahistorical



As a field it has evolved, but not optimally pitched to bring about transformation envisaged

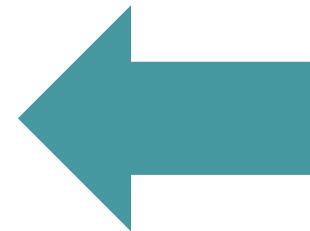


In essence, it is meant to reduce inequalities and promote sustainable development



**Critical parts of global oversight
continue to produce ahistorical country
ratings and use simplistic criteria, but
often do not advance development**

**A critical approach to setting up
evaluation is needed, to merge
best thinking, recognize the
politics of the craft and draw in
stakeholders**



**“The monitoring and
evaluation process is
crucial for the
development process
and technology is
important in
improving the
monitoring and
evaluation process.”**

H.E. Dr. Hala Helmy El Saeed
Minister of Planning and
Economic Development.
Egypt

We underscore why strong M&E



Strong M&E

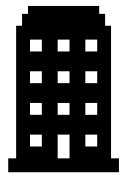
ALL LEVELS



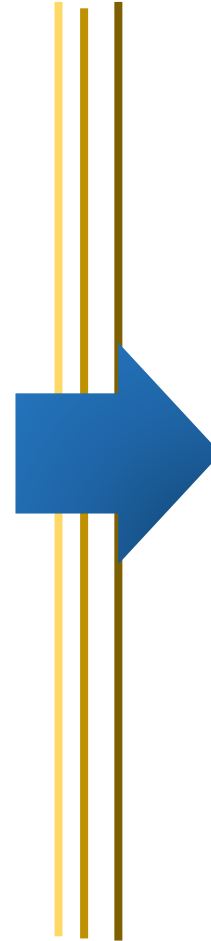
National

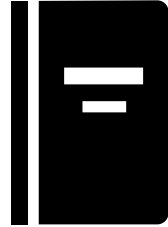


Provincial



Local





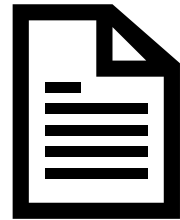
Policy to cement effective M&E systems



Accountability



Transparency



Credible reporting

Always subject M&E systems to external review to ensure they remain principled



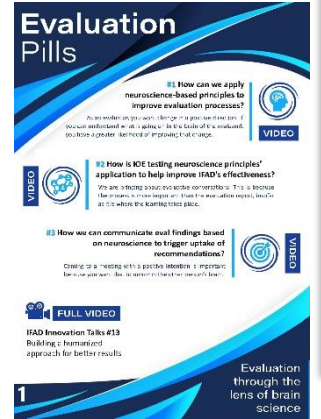
GPS on the Independence of International Financial Institutions' Central Evaluation Departments
[\[access\]](#)



Big Book on Evaluation Good Practice Standards
[\[access\]](#)



2022 IFAD Evaluation Manual
[\[access\]](#)



IOE Evaluation Pills
[\[access\]](#)



The world of perma-crisis

1 Although oversight is in place the response to current and future development challenges is inadequate.

2 It is time to revisit evaluation, its assumptions and simplistic logic, and acknowledge the political dimension.

3 Evaluation architecture has not evolved adequately to entrench a principle-based profession.

4 SDG progress has been derailed by COVID-19, can evaluation help countries accelerate to Agenda 2030 attainment.

Perma-crisis triggered by COVID-19



COVID-19 SOCIO-ECONOMIC
RESPONSE AND RECOVERY
PLAN FOR EGYPT

July 2020

[Access]



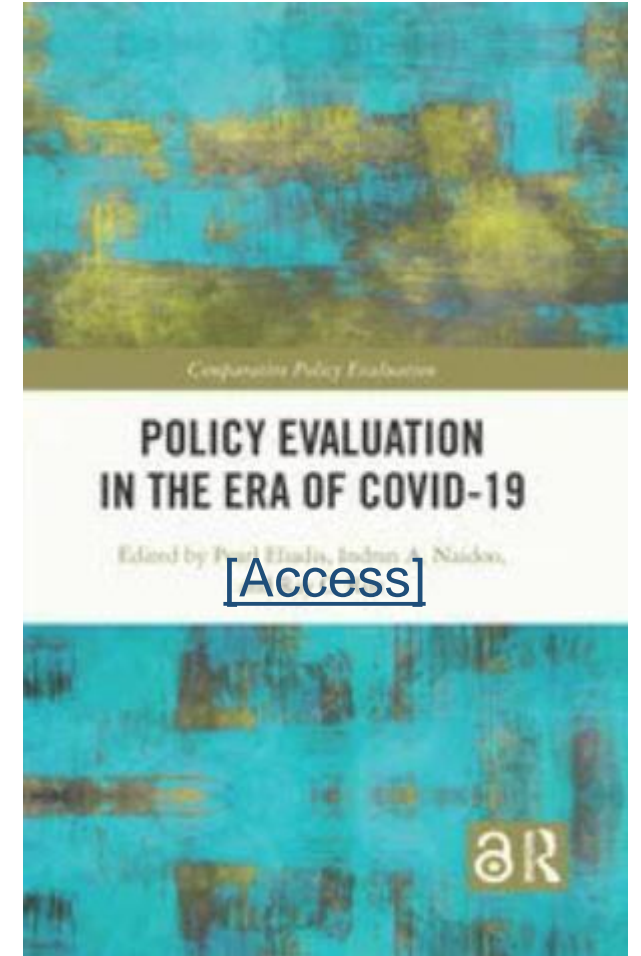
Remittances



Value chains



Financial flows



[Access]

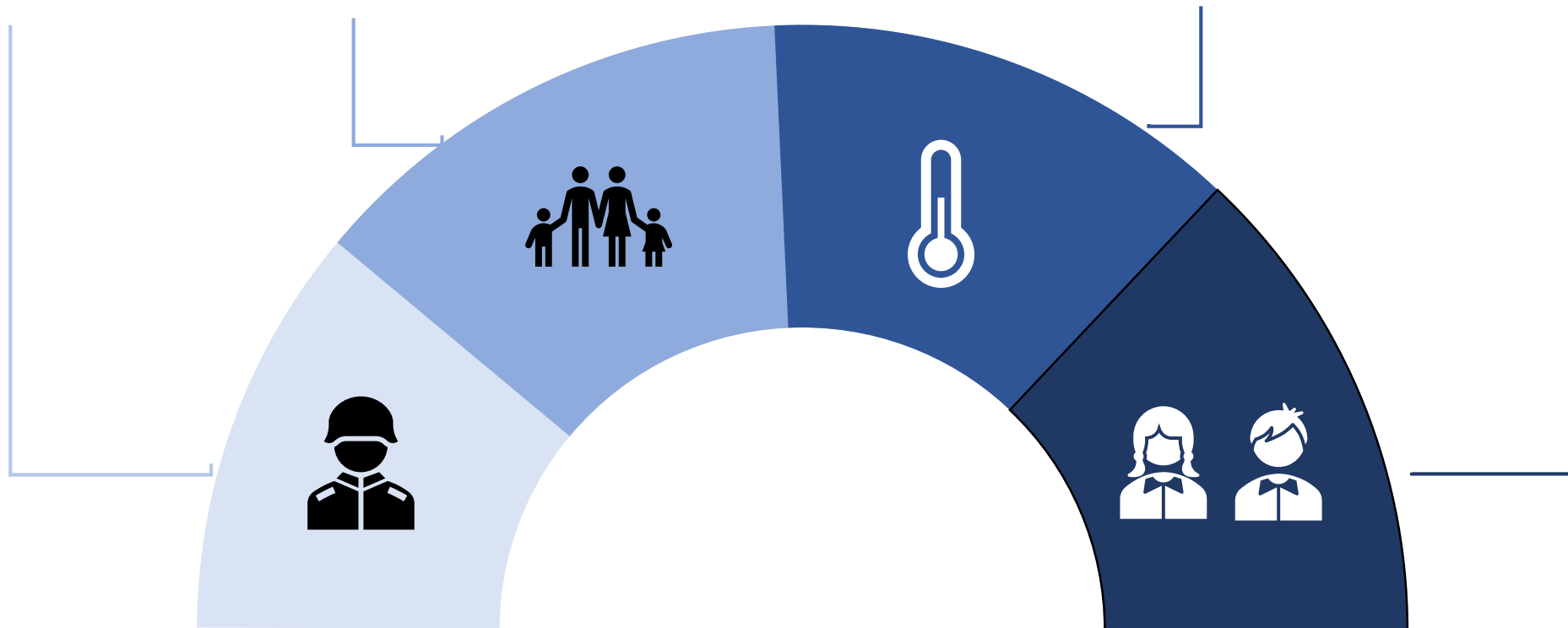
Cement the good work that has been done and build upon the momentum of NEC 2019 in Egypt

Conflict

Population displacement

Climate change

Youth employment





Lessons from the NEC 2019

Gold standard for evaluation offices
[\[Access\]](#)



2019 | NEC Proceedings
National Evaluation Capacities Conference (NEC) 2019 - Proceedings



2022 | Other Document
Turin Agenda - 2022 National Evaluation Capacities Conference
ioe.ifad.org



2017 | NEC Proceedings
National Evaluation Capacities Conference (NEC) 2017 - Proceedings



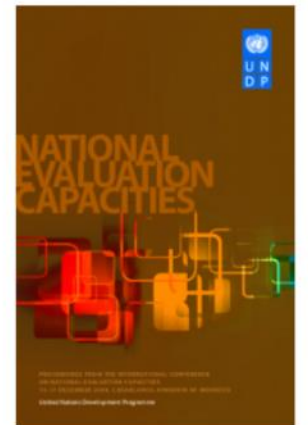
2015 | NEC Proceedings
National Evaluation Capacities Conference (NEC) 2015 - Proceedings



2013 | NEC Proceedings
National Evaluation Capacities Conference (NEC) 2013 - Proceedings



2011 | NEC Proceedings
National Evaluation Capacities Conference (NEC) 2011 - Proceedings



2009 | NEC Proceedings
National Evaluation Capacities Conference (NEC) 2009 - Proceedings

20 October

21 October

22 October

23 October

24 October

Trainings in Arabic organized by the **Government of Egypt**

Trainings by **30** experts

21 Workshops

280 participants



5 Plenary sessions

21 Parallel sessions

Opening remarks:

AMINA MOHAMMED, UN Deputy Secretary-General

H.E. MS. HALA HELMY EL SAEED, Minister of Planning, Monitoring and Administrative Reform, Egypt

INDRAN A. NAIDOO, Director, Independent Evaluation Office, UNDP

Session featuring the experiences of the **Government of Egypt** in building an integrated and comprehensive monitoring and evaluation system



The objectives of the conference were to provide participants an opportunity to:

- Enhance **evaluation skills** and understanding in the **context** of the Sustainable Development Goals (SDGs)
- Explore ways to **transform** evaluation for transformative development
- Connect, engage and share lessons, innovations, experiences and perspectives in strengthening national evaluation systems



Egypt Vision 2030 reforms planning and M&E by applying the methodology of programmes and performance-based budget plans.

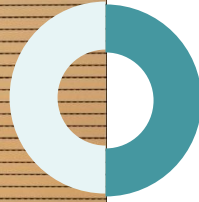


Structural transformation in the content of the plan: it is a comprehensive sustainable development plan financed from all items of the budget.



Lessons from the IOE IFAD work in Egypt

[Access]



IFAD has continued to support the government of Egypt and has benefitted from HE Dr Rania Al Mashat, Egypt's Minister of International Cooperation, who has also launched the replenishment meeting [\[access info\]](#)



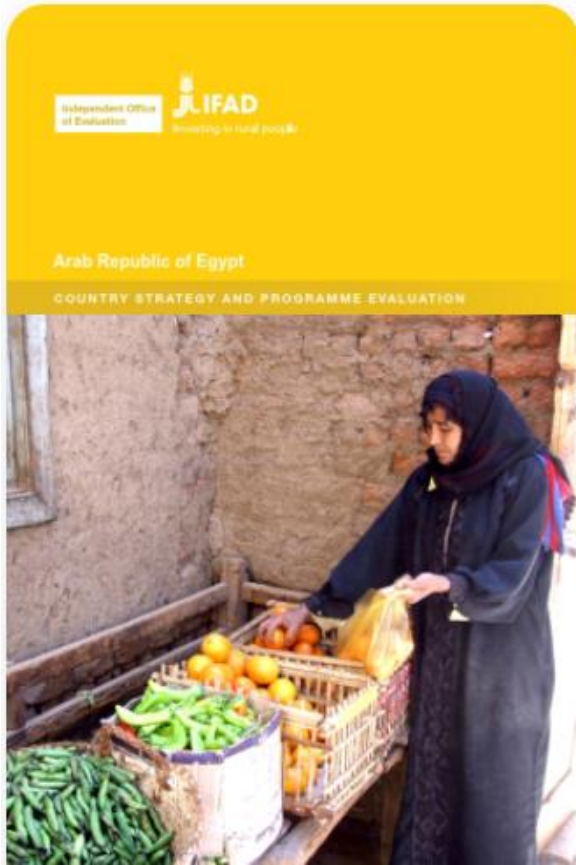
Willingness of Egypt to show the highest level of transparency and engagement in improving the development impact of Egypt

[Access]



Egypt is now part of a broader coalition working within the construct of Africa and in liaison with the IFIs and the UN agencies.

Solid evidence of development programmes







Arab Republic of Egypt
Country Strategy and
Programme Evaluation

2017

IFAD EB visit in 2021 to explore synergies between IFAD work in country, as captured in the last 2 evaluations undertaken.

Main investments:

-  rural credit (42%)
-  irrigation (20%)
-  rural infrastructure (14%)
-  technology development & transfer (7%)

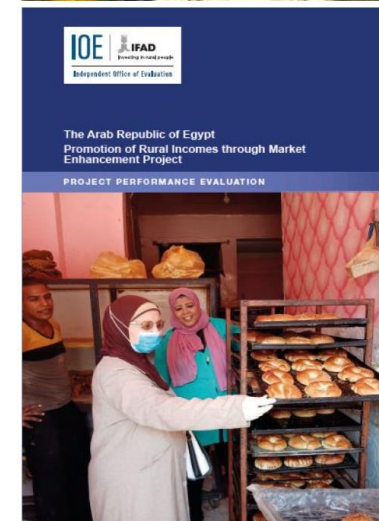


Next IOE CSPE in the pipeline: 2024



West
Noubaria
Rural
Development
Project

2017



Promotion of
Rural
Incomes
through
Market
Enhancement
Project

2023

What Egypt needs to consider



How will the government of Egypt use a champion to advance M&E as a key element of good governance so that the people are able to experience the benefits of government intervention

IFAD IOE will be conducting a CSPE in June 2024 and will be looking at IFAD's interventions in Egypt in order to bring about better results at the rural sector.

IFAD has been tasked to lead the food pillar of a multi billion initiative on water food and energy [[here](#)]

An IFAD Executive Board visit was held two years ago in Egypt. Results were positive. However, more could be done on climate change, reversing desertification, land tenure, increase artificial insemination programmes, use irrigation effectively [[here](#)]

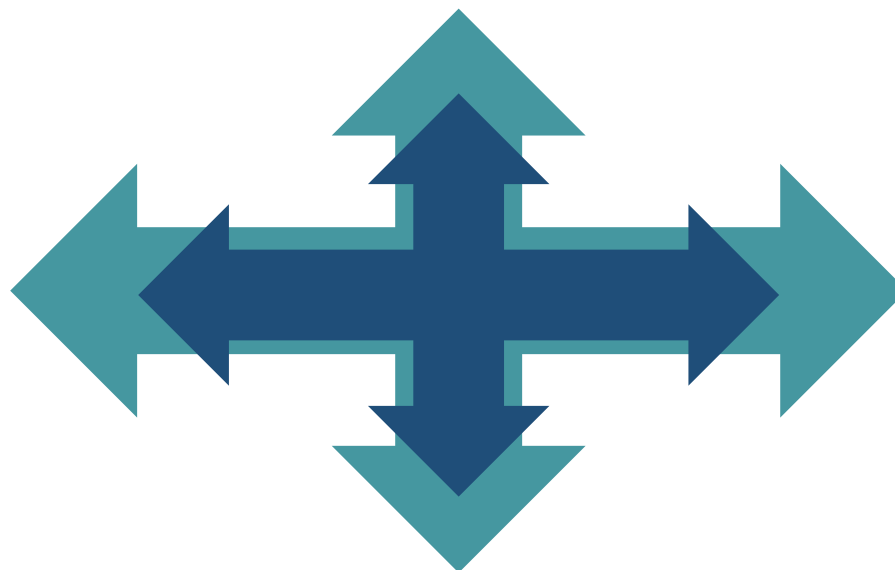
Egypt plays a strong role internationally and currently sits on the EC. The next IOE CSPE will look at relevance, efficiency, effectiveness, sustainability and impact. We have a very strong methodology to ensure credibility [[here](#)]



Clear development agenda of Egypt



Very high-quality
impact
assessment of
various sectors



Very high-quality
socio-economic
response plan



High visibility that IFAD has in terms of new ways of getting co-financing and building coalitions to improve the various areas of development objectives

Resources

Evaluation and independence

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Crossing boundaries

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- Leeuw, F.L. (1996). Auditing and Evaluation: whither the Relationship? In Carl Wisler (Ed.), Evaluation and Auditing: Bridging a Gap, Worlds to Meet? (pp. 51–60). San Francisco, CA: Jossey-Bass Publishers.

Communication & psychological dimensions of evaluation

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- Voccia, A. (2021). 'Behind the glossy cover: six reflections on communicating evaluations.' Evalforward [[here](#)].
- Independent Office of Evaluation of IFAD (2022). 'Performance appraisal and feedback myths debunked'. Independent Magazine, issue 4 [[here](#)]
- Independent Office of Evaluation of IFAD (2021). Mindset Strategies for Post-Evaluation Transformation [[seminar - video](#)]
- van Woerkom, M., & Kroon, B. (2020). The Effect of Strengths-Based Performance Appraisal on Perceived Supervisor Support and the Motivation to Improve Performance. *Frontiers in Psychology*, 11, 1883 [[here](#)]

Cross-cutting

- Independent Evaluation Office of UNDP. *Reflections series*. Lessons from evaluations: learning from the past for a sustainable future [[here](#)]
- Rob D. van den Berg, Indran Naidoo and Susan D. Tamondong (Editors). *Evaluation for Agenda 2030. Providing Evidence on Progress and Sustainability*, Exeter, UK, 2017 [[here](#)]
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